EXHIBIT A HARBINSON DECLARATION IN SUPPORT OF MOTION TO DENY CLASS CERTIFICATION



U·S AIRWAYS

US Airways, INC.

and the

Fleet Service Employees

As represented by the

INTERNATIONAL ASSOCIATION OF

MACHINISTS AND AEROSPACE WORKERS



FLEET SERVICE AGREEMENT
MAY 8, 2008

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Preamble

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This Agreement is made and entered into this May 8, 2008 in accordance with the provisions of Title II of the Railway Labor Act, as amended, by and between US Airways, Inc. (hereinafter referred to as the "Company") and the International Association of Machinists and Aerospace Workers (hereinafter referred to as the "Union").

Article 1 - Purpose of Agreement

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- The purpose of this Agreement is in the mutual interest of A. the Company and the employees, to provide for operation of the services of the Company under methods which will 5 further, to the fullest extent possible, the safety of air 6 transportation, the efficiency of operation, and the 7 continuation of employment under conditions of reasonable 8 hours, proper compensation and working conditions. It is 9 recognized by this Agreement to be the duty of the Company 10 and of the employees to cooperate fully for the attainment of 11 these purposes. To further these purposes, the Company may 12 request a meeting with the Union, or an International 13 Representative of the Union may request a conference with 14 the Company's Labor Relations Department at any time to 15 discuss and deal with any general condition that may arise 16 under the application of this Agreement. 17
- 18 No employee covered by this Agreement will be interfered В. 19 with, restrained, coerced, or discriminated against by the 20 Company, its officers or agents, because of membership in 21 or lawful activity on behalf of the Union. 22
- 23 It is understood wherever in this Agreement employees are C. 24 referred to in the masculine gender, it shall be recognized as 25 referring to both male and female employees. 26
- Should any part or provision of this Agreement be rendered 28 D. invalid by reason of any existing or subsequently enacted 29 legislation, such invalidation of any part or provision of this 30 Agreement shall not invalidate the remaining portions 31 thereof, and they shall remain in full force and effect. 32
- 33 The Company and the Union agree to comply fully with all E. 34 applicable Federal and State statutes and regulations 35 prohibiting discrimination with respect to all aspects of 36 employment with the Company. Further, the Company and 37 the Union agree that neither shall discriminate against 38 employees covered by this Agreement on the basis of race, 39 color, religion, sex, national origin, age, sexual orientation, 40 disability, membership in a uniformed service, or status as a 41 disabled veteran. 42

Article 1

Article 2 - Status of Agreement

A. It is expressly understood and agreed that when this Agreement is accepted by the parties and signed by their authorized representatives, it will supersede any and all Agreements existing or previously executed between the Company and any Union or individual affecting the crafts or classes of employees covered by this Agreement.

В.

The Agreement shall be binding upon the Company and any Successor, defined as a purchaser, assignee or transferee of all or substantially all of the assets or stock of the Company or US Airways Group. Neither the Company nor US Airways Group shall enter into an agreement with a Successor which creates a Successor Transaction unless the Successor agrees, in writing, as a prior condition of the Successorship Transaction, to cause the Company and US Airways Group to continue to be bound by the Agreement, as it may be amended pursuant to the provisions of applicable law, and to cause any operating airline which obtains the assets of the Company to honor and be bound by the Agreement as it may be amended pursuant to the provisions of applicable law.

If a Successor is an air carrier, and the Successor conducts an operational merger between the Company and the Successor or another air carrier, then the Successor will provide the Company employees with a seniority integration governed by Sections 2, 3 and 13 of the Allegheny-Mohawk Labor Protective Provision.

C.

It is understood and agreed that the Company will not lock out any employees covered hereby, and the Union will not authorize or take part in any strikes, sit-down, slowdown, or picketing of Company premises during the life of this Agreement until the procedures for settling disputes as provided herein and provided by the Railway Labor Act, as amended, have been exhausted. The Company will not require the employees hereunder to cross picket lines of the Company's employees legally established under contractual provisions and the Railway Labor Act on or in front of the premises. The individual or concerted refusal to pass such

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picket lines shall not constitute grounds for discipline, discharge, lay-off, or be considered a violation of this Agreement.

The Company shall not perform "Struck Work" of Wholly Owned Carriers and of MDA. "Struck work" is Fleet Service work traditionally and regularly performed by a Wholly Owned Carrier or MDA where and during the period the Fleet Service employees of that Wholly Owned Carrier or MDA are engaged in a lawful strike, and where the Company has not previously performed the work in question. There shall be no prohibition against a concerted refusal of employees of the Company to perform Struck Work. Moreover, the Company will not hire employees of Wholly Owned Carriers or MDA to perform Fleet Service work at the Company during a period when the Fleet Service employees are engaged in a lawful strike.

Article 2

Article 3 - Recognition and Scope 1 2 The Company recognizes that Company Fleet Service work A. 3 defined by this Agreement shall be performed by employees 4 as described in the Article entitled Classifications. 5 6 Each station is identified as either a Class I or Class II for the 7 В. purposes of applying this Agreement. Changes 8 classification of stations will based on the timeframe 9 outlined below. Stations classifications are defined as 10 follows: 11 12 Class I stations shall be those stations that have one 1. 13 hundred forty (140) or more mainline scheduled jet 14 departures weekly. 15 16 In Class I stations, work which comes within (a) 17 the Fleet Service Classification as described 18 in Classification Article, Paragraphs A.1, 19 20 21 22 23 Agreement. 24 25

A.2, B., and C., will be performed by employees covered by this Agreement except where such work has been contracted out as of the effective date of this

- In Class I stations, work coming within the (b) Fleet Service Classification as described in Classification Article, Paragraph A.3, may be contracted out except that catering functions as described in the Classification Article, Paragraph A.3, may not be contracted out in PIT, CLT, PHL, DCA and BWI. Effective May 8, 2008, normal and customary Cargo work as described in Article 4.A.3 may not be contracted out in PHX, LAS and LAX.
- In Class I stations, work which comes within (c) the Fleet Service Classification as described in Classification Article, Paragraph A.4, may be contracted out without restriction.

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- (d) When a Class II city becomes a Class I city as provided for in Paragraph B.4 below, all work which is described in the Classification Article, Paragraph A.1, will be performed by employees covered by this Agreement within ninety (90) days of the change of Class. With regard to all other work, the provisions of Paragraph B.1, will apply, except that work contracted out as of the effective date of the change in station class may continue to be contracted out.
- 2. Class II Stations: Class II stations shall be those stations that have fewer than one hundred forty (140) scheduled mainline jet departures weekly were the Company currently has Fleet Service staffing.
 - (a) The Company reserves the right to contract out work covered by this Agreement in Class II stations provided that such subcontracting does not directly result in the furlough to the street of any full-time IAM represented employee whose name appeared on the seniority list as a full-time employee on April 5, 1999. This provision will not apply to employees who fail to exercise their seniority to the fullest extent possible to any full-time position offered on the system.
 - (b) Other non-covered employees in Class II stations may perform work which comes within the Fleet Service Classification, provided such work does not exceed twenty-five percent (25%) of their scheduled work hours, on a quarterly basis. The Company will not use this provision in a manner which directly results in an increase in the number of positions in another craft or class and a corresponding decrease in the number of Fleet Service craft or class positions.

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1	(c)	Stations established after April 5, 1999, may
2		be outsourced without restrictions.
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4	(d)	In Class II stations, work which comes
5		within the Fleet Service Classification which
6		was contracted out as of April 5, 1999, may
7		continue to be contracted out without
8		restriction.
9	a C1	' Garier Classification:
10	3. Change	in Station Classification:
11		Change in city alongification shall be based
12	(a)	Changes in city classification shall be based on a twelve (12) month weekly average,
13		with the average to be calculated each year
14		on April 5. All calculations for scheduled
15		mainline jet departures will be based on US
16		Airways, Inc., jet departures only, and
17		excluding any aircraft with a seating
18		configuration of sixty-nine (69) or fewer
19		seats.
20		beats.
21 22	(b)	Should a Class I station's scheduled
23	(0)	mainline weekly jet departures be reduced to
24		a level below one hundred nineteen (119) on
25	·	an annualized basis, such station shall
26		become a Class II station.
27		
28		Should a Class II station's scheduled
29		mainline weekly jet departures increase to
30		more than one hundred seventy-five (175)
31		on an annualized basis, such station shall
32		become a Class I station.
33		
34	(c)	Should a Class II station's scheduled
35		mainline weekly jet departures be reduced to
36		a level of fifty-six (56) weekly departures or
37		an annualized basis, the Company may
38		outsource Fleet Service work in that station except for the period of May 8, 2008 through
39	·	December 30, 2011, the Company will no
40		outsource normal and customary ramp work
41		as described in Article 4.A.1 at any station

where that work is being performed by Fleet 1 Service Employees of US Airways / America 2 West on of May 8, 2008, providing such 3 station maintains more than fourteen (14) 4 scheduled jet departures weekly calculated on 5 an annualized basis as described in (a) above. 6 Effective December 31, 2011, worked 7 described in Article 4.A.1 performed at any of 8 the following stations (ABQ, AUS, BUR, 9 ELP, OAK, OMA, ONT, RNO, SJC, SLC, 10 SMF, PDX, MSP, MCI, MKE, SEA, DEN 11 and SAN) may not be out-sourced unless the 12 station's mainline weekly jet departures are 13 reduced to a level below twenty-eight (28) 14 weekly departures on an annualized basis. 15 16

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(d) Should an outsourced station's weekly mainline departures increase to more than ninety-eight (98) weekly departures on an annualized basis, such station shall become a Class II station. For the period of May 8, 2008 through December 30, 2011 the Company will not be required to in-source any work or station that is out-sourced on

It is understood that the Company reserves the right to contract out work, subject to the terms of this Agreement, when the Company's personnel, equipment or facilities are not sufficient or available.

May 8, 2008.

Fleet Service work covered by this Agreement will not include US Airways Express operations, or any regional jet operations by the Company, except when and where so directed.

Except as otherwise provided in this Agreement, employees not covered by this Agreement shall not perform work covered by this Agreement, other than in cases of irregular airport operations, emergencies, or for the purpose of instructing or training employees. A situation shall not be deemed to be an emergency within the meaning of this

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Case3:12-cv-05860-CRB Paragraph whe	ere scheduled	or (overtime	employees	are
reasonably avai					

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The Union recognizes that the Company shall have sole F. 4 jurisdiction, subject to the terms of this Agreement, over the 5 management and operation of its business, the direction of 6 its working force, the right to establish rules and regulations, 7 to maintain efficiency in its place of employment, and the 8 right of the Company to hire, promote, demote, select for 9 training, discipline and discharge employees. It is agreed that 10 the rights listed here shall not be deemed to exclude other 11 pre-existing rights of management not listed which do not 12 conflict with other provisions of this Agreement. 13

G. The Company may use contractors to perform Fleet Service work where Company Charters are operated into non-IAM represented cities.

Article 4 - Classifications

Fleet Service consists of the classification groups of Mainline and MDA. Each classification group consists of the classifications of Fleet Service Lead Agent (Full-time and Part-time) and Fleet Service Agent (Full-time and Part-time). Mainline and (Mid Atlantic Group) Fleet Service work consists of Ramp Service, Operations/Tower and

8 Central Load Planning (CLP). Separate duty assignments may be

9 established.

A. Ramp Service work includes:

- 1. Normal and customary work associated with the handling and transporting of luggage and material; the loading and unloading of aircraft; the delivery of baggage and Company material.
- 2. Where not in conflict with the terms of the IAM Maintenance and Related Agreement: normal and customary work associated with receipt and dispatch.
- When and where so directed: normal and customary work associated with the handling, transportation and processing of in-flight meal, beverage, snack and associated supplies including the packing of beverage kits; normal and customary work associated with the handling of cargo office and warehouse functions; normal and customary work associated with the sortation and transporting of mail and cargo.
- 4. When and where so directed and where not in conflict with terms of the IAM Maintenance and Related Agreement: normal and customary work for both through and RON flights associated with servicing aircraft, including lavatory and water systems, cleaning aircraft interiors, arranging passenger service and galley equipment, trash removal, changing of seat covers, performing minor preventative maintenance on ground equipment;

Article 4

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1 2		aircraft movement, performing GPU and airstart, deicing aircraft, and other duties associated with the
3		servicing of line aircraft.
4		
5		4. When and where so directed: work associated with
6		US Airways Express aircraft and other non-company
7		aircraft, the operation of jetways, performing
8		catering security checks, and any other station work.
9		o / // // under normal and austomany
10	В.	Operations/Tower work includes normal and customary
11		work associated with the communication required to
12		coordinate station operations where such work is being performed by Fleet Service employees as of the effective
13		
14		date of this Agreement.
15	C.	CLP work includes normal and customary work associated
16	C.	with the weight and balance, take-off weights and
17 18		communication of such information including preparation
19		and distribution of necessary paperwork, and other CLP
20		related work.
21		related work.
22	D.	Fleet Service Lead Agent work includes the same work as
23	Δ.	that of a Fleet Service Agent. In addition, as a working
24		member of the group, they may be required to lead and
25		direct the work of other Fleet Service Agents. Leading and
26		directing may include but is not limited to:
27		
28		1. Providing verbal input to employees related to their
29		performance and/or behavior.
30		
31		2. Providing verbal and/or written input to
32		management related to an employee's performance
33		and/or behavior.
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35		3. Temporarily resolving legitimate and serious
36		personnel emergencies when management is not
37		present or available.
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39		4. Reasonable and customary administrative functions.
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Instructing and training other employees where so

In stations where Fleet Service Lead Agents are utilized, there shall be a minimum of one Fleet Service Lead Agent for every twelve (12) Fleet Service Agents. This calculation shall be based upon authorized station Fleet Service headcount excluding assigned baggage runner (ABR). This assignment minimum shall not apply to Lead Agents assigned to the CLP work area, where there shall be no minimum.

The classification of Lead Agent may include part-time Leads in former America West stations where there were part-time Leads or where the station has previously had part-time Leads, not to exceed a combined total of sixty-eight (68) part-time Leads. Stations may include: AUS, RNO, DEN, ICT, ABQ, SFO, SNA, SEA, COS, SJC, PDX, OAK, SAN, ELP, PHX, and LAS.

E. Duty assignments will be defined based on the needs of the service. A duty assignment may consist of a single job assignment, or a combination of two or more job assignments.

F. Employees may be cross-utilized in or between classifications and duty assignments under this Agreement based on the needs of service.

G. An open-time Agent is an employee who bids or is assigned a schedule, based on the needs of service and may be inclusive of any classification or duty assignment, or a mixture of classifications and duty assignments under this Agreement.

34 H. Where not in conflict with the terms of the IAM
35 Maintenance and Related Agreement, Fleet Service
36 employees may assist other employees not covered by this
37 Agreement in through and turn-flight cleaning.

Fleet Service employees may be assisted by employees not covered by this Agreement in through- and turn-flight cleaning to maintain on time performance. It is not the intent

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		of this sub-paragraph to remove through and turn-flight
2		cleaning from Fleet Service.
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ŀ	I.	Deicing of aircraft and aircraft movement may be performed
		by Fleet Service or other employees or vendors.

Article 5 - Hours of Service

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A. For purposes of computing pay, the workweek shall begin at 0001 hours Monday morning, and last through and until 2400 hours Sunday evening and includes any tour of duty that begins during this period. A standard work week will consist of five (5) scheduled work days, and two (2) consecutive scheduled days off, except when as a result of schedule rebids, employee shift swaps, open-time agents as described in Item B below and employees whose scheduled days off are Monday and Sunday.

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The Company, with mutual agreement from the Union, may implement work schedules in a station consisting of four scheduled work days in a week ("four-day work week"). Once the Company has agreement from the Union to implement four-day work week schedules in a station, the Company will, at its sole discretion, determine which lines of work in the station may have a four (4) day workweek schedule and the time frame for implementation of any four (4) day workweek schedule. The Company may utilize a four (4) day workweek schedule in any duty assignment or for certain lines of work within any duty assignment which may be modified as determined by the Company. The Company may, at its sole discretion, discontinue the use of any four (4) day workweek schedule line(s) of work. Should the Company decide to discontinue the use of all four (4) day workweek schedules in a station, the Company will provide the Union a minimum of thirty (30) days notice. utilized, a four (4) day workweek will consist of four (4) scheduled work days and three (3) consecutive scheduled days off, except for those employees whose scheduled days off are Saturday, Sunday and Monday, or Sunday, Monday and Tuesday.

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B. For open-time Agents, four (4) scheduled days off must be provided within each two (2) week pay period, which may or may not be consecutive. The Company will make every effort to post open-time lines of work with two (2) consecutive days off each week. Where four-day work weeks are implemented, open-time Agents may be scheduled

for four (4) scheduled days and three (3) consecutive scheduled days off.

C. A work day shall be a twenty-four (24) hour period beginning at 0001 hours local time.

D. All time worked shall be considered as time worked on the day during which the employee's regular shift began.

10 E. Shift periods for full-time employees shall be, unless otherwise specified herein, eight and one-half (8 1/2) consecutive hours, including a one-half (1/2) hour unpaid meal period. Shifts for full-time employees working a four-day work week shall consist of ten and one-half (10 1/2) hours, including a one-half (1/2) hour unpaid meal period.

F. Shift periods for part-time employees in Class I stations shall be a minimum of three (3) and a maximum of six and one-half (6 1/2) hours per day. When part-time employees are scheduled for three (3) or more continuous hours, that shift may be inclusive of a one-half (1/2) hour unpaid meal period. A part-time shift exceeding six (6) hours will be inclusive of a one-half (1/2) hour unpaid meal period. The Company will make every effort based on the needs of service to schedule part-time shifts of at least four (4) hours. Shifts for part-time employees working a four-day work week shall consist of a minimum of three (3) and a maximum of six-and-one-half (6 1/2) hours per day.

G. Shift periods for part-time employees in Class II stations shall be a minimum of two (2) and a maximum of six and one-half (6 1/2) hours per day. When part-time employees are scheduled for three (3) or more continuous hours, that shift may be inclusive of a one-half (1/2) hour unpaid meal period. A part-time shift exceeding six (6) hours will be inclusive of a one-half (1/2) hour unpaid meal period. Split shifts may be scheduled for part-time employees in Class II stations. A maximum of two (2) duty periods covering no more than fourteen (14) hours (from the beginning of the first duty period to the end of the second) may be scheduled within a twenty-four (24) hour period. A duty period must be a minimum of two (2) hours. There is no scheduled meal

period within either duty period of the split shift. The Company will make every effort based on the needs of service to schedule part-time shifts of at least four (4) hours. Shifts for part-time employees working a four-day work week shall consist of a minimum of two (2) and a maximum of six-and-one-half (6 1/2) hours per day.

H. Employees will be granted one twelve (12) minute break period during the first four (4) hours of their work shift and one twelve (12) minute break period during the second four hours of their work shift. Employees working a four-day work week will be granted one twelve (12) minute break period during the first half of their work shift and one twelve (12) minute break during the second half of their work shift.

I. Employees will be allowed an unpaid meal period not to exceed thirty (30) minutes as follows:

1. The Company will make every effort to schedule meal periods for full-time employees within ninety (90) minutes before or after the midpoint of their scheduled shift. The Company will make every effort to schedule meal periods for full-time employees working a four-day work week within one hundred twenty (120) minutes before or after the midpoint of their scheduled shift.

2. Full-time employees, who are unable to take a meal period within the foregoing time span, will be provided a thirty (30) minute lunch period as close to the lunch period as possible. If unable to take a meal period due to Company requirements, the employee will receive pay for the applicable meal period at a time and one-half (1 1/2 x) rate.

3. Part-time employees entitled to a meal period as described in Paragraphs F. and G. above, but who are unable to take a meal period due to Company requirements, will receive an additional thirty (30) minutes pay at straight time rates.

In the event that circumstances beyond the Company's con-J. trol, e.g., acts of God, strikes, etc., cause the operation to be reduced or stopped, the Company may remove employees from the payroll without obligation of pay or severance. In circumstances where the operation is reduced or stopped, the Company will attempt to contact employees prior to the start of their shift to inform them not to report for duty. In the event contact is not made prior to the start of the employee's shift, full-time employees who have reported for work will be offered up to four (4) hours of work before being released. Part-time employees, who have reported for work under the above provisions, will be offered up to two (2) hours of work before being released. Employees will be paid 13 for actual hours worked. 14

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Separate work schedules will be posted for each applicable K. duty assignment. Award of work shifts, including scheduled start time, shift length and scheduled days off, shall be based on classification seniority.

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Work schedules are posted for bid by active employees, as L. far in advance as practical, or a minimum of seven (7) calendar days. The posting shall contain the scheduled start time, shift length, scheduled days off and effective date. Once the bidding process is completed, schedule bid awards will be posted a minimum of seven (7) calendar days prior to the effective date of the new work schedule. Employees unavailable to bid at their appointed bidding time, may bid by proxy, or by other means established locally.

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Active employees who fail to bid will be assigned by classification seniority an available work schedule within the duty assignment after completion of the bid. Active employees who report late for bidding, but while the bidding process is ongoing, will be permitted to bid on remaining available lines at the time they report.

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An employee on an authorized leave of absence or off due to occupational injury will be permitted to bid in a rebid of the work schedule provided the Company receives, prior to the start of the bidding period, a notice certifying his return to work date which must be within thirty (30) days of the

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1		effective date of the bid. If the leave is for medical reasons,
2		the certification of return to work must be signed by the
3		employee's treating physician.
4		
5	M.	There shall be no rotation of shifts. All shifts will be fixed;
6	171.	however, each scheduled line of work may contain multiple
7		start times.
8		But times.
9	N.	Work schedules will be rebid based on the needs of the
10	11.	service, approximately every one-hundred-twenty (120)
		days, or a minimum of three (3) times per calendar year.
11		days, of a minimum of the (b) that I
12	0	During a bid period, if it becomes necessary to temporarily
13	O.	adjust employees' work schedules, duty assignments,
14		scheduled start times or scheduled days off, the following
15		procedures shall apply:
16		procedures shall apply.
17		1. When it becomes necessary to adjust scheduled days
18		1. When it becomes necessary to adjust scheduled days off; employees subject to adjustment will be given a
19		minimum of five (5) calendar days notice.
20		minimum of five (3) calcidar days notice.
21		2. When it becomes necessary to adjust scheduled start
22		2. When it becomes necessary to adjust scheduled start times, employees subject to adjustment will be given
23		times, employees subject to adjustment will be given
24		a minimum of forty-eight (48) hours notice.
25		a E 1 reason he reassigned between duty assign-
26		3. Employees may be reassigned between duty assign-
27		ments and job assignments on a given shift based on
28		the needs of the service.
29		to the state of the average of the averaged
30		In the event that these adjustments are expected to exceed
31		thirty (30) days in duration, within the first thirty (30) days
32		of such adjustment, the Company shall post the work
33		schedule in the affected duty assignment for rebid as
34		provided in Paragraph L above.
35		and the second of
36	Р.	The Company will establish as necessary the number of
37		Lead Fleet Service Agents and Fleet Service Agents for the
38		needs of the service on each shift in all duty assignments at
39		any station, subject to the terms of this Agreement.
40		
41	Q.	Employees returning to active duty from an authorized leave
42		of absence or occupational injury will be assigned to their

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previous duty assignment. Such employees who were not permitted to bid the most current work schedule may be assigned a shift and days off within their duty assignment consistent with their seniority. If needs of service do not allow the employee to be assigned a shift and days off consistent with their seniority, the Company will rebid the work schedule within thirty (30) days.

R.

Employees transferring or displacing into the classification or duty assignment who were not permitted to bid the most current work schedule will be permitted to request, but may be assigned an available work schedule (shift start times and scheduled days off) within the duty assignment until the next work schedule rebid.

S. Employees temporarily assigned to a higher classification shall receive the higher rate of pay for all time worked in such classification. Employees temporarily assigned to a lower paying classification shall not have their rates of pay reduced.

T. Shift Trades

An employee may trade shifts or days off with another qualified employee in accordance with the following provisions:

1. The request must be in writing and signed by both employees involved (or submitted electronically where a location utilizes workbrain or a similar electronic reporting method). The request shall be submitted for approval to the immediate supervisor, or his designee, of the employee who initiates the shift trade.

2. The Company may at each location establish deadlines for submitting shift swaps, but such deadline will not be more than twenty-four (24) hours prior to the shift to be worked.

3. Employees who trade shifts become responsible to work the shift so agreed to as if it were part of their regular work schedule.

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2	4.	Probationary employees are not eligible to
3		participate under these provisions.
4		AT the model to an ampleyon as
5	5.	No overtime payment will be paid to an employee as
6		a result of working another employee's shift under
7		these provisions.
8		No annual and these marriages about he honored
9	6.	No request under these provisions shall be honored
10		if found to be in conflict with state or federal law.
11		This Paragraph shall immediately apply in any
12		jurisdiction which may hereafter impose restrictions
13		or require such overtime payment for such hours of
14		work.
15		1 1 1 1 Comparation
16	7.	An employee who has agreed to work for another
17		employee may not exchange this obligation with any
18		other employee.
19		1 10
20	8.	Shift trades resulting in an overlap of up to one-half
21		(1/2) hour may be approved subject to the needs of
22		service.
23		
24	9.	Employees may work a maximum of sixteen (16)
25		hours during a twenty-four (24) hour period as a
26		result of shift trades, excluding meal periods.
27.		Employees will not be permitted to work double
28		shifts (twelve (12) hours or more) on consecutive
29		days as a result of shift trades except as provided for
30		in the Letter of Understanding regarding 'Back to
31		Back Shifts' dated March 10, 2003.
32		
33	10.	Employees may shift swap off their regularly
34		scheduled shift up to twenty-six (26) times per
35		calendar quarter. Local policy may be less
36		restrictive. The number of shift swaps off afforded
37		employees covered by this Agreement will not be
38		more restrictive than those afforded other Customer
39		Service Agents.
40		
41	11.	Employee shift swaps between classifications may
42	111	be allowed subject to local policy.
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- Employees may trade their full shift or a portion 12. thereof, with no more than two (2) employees. The
 - minimum partial-shift trade will be one hour. Partial trades must be in full hour increments. Any partialshift trade counts as one towards the allowable quarterly shift trade maximum. 13.
 - Shift trade start time exchanges on the same day will not count toward the twenty-six (26) quarterly shift swapes provided the starting times exchanged are both within the same shift premium starting time period (e.g., Shift 1 to Shift 1 or Shift 2 to Shift 2).
 - In circumstances where shift trades have been 14. approved and where any employee who is scheduled to work for another employee is unable to do so, (e.g., due to leave of absence, transfer, termination, jury duty, schedule rebid, training, etc.), the Company reserves the right to cancel an approved shift trade provided seven (7) days notice is given to affected employees.
 - In cases where an employee is required to work a shift beginning less than eight (8) hours subsequent to the end of the day immediately preceding, the employee may elect to have the scheduled start time of his next shift adjusted to provide an off-duty period of a minimum of eight (8) hours. Employees electing to adjust the start time of their next shift may elect to extend their shift to provide for a full shift or to end their shift at the original end time of their shift and will be paid for hours worked. This Paragraph does not apply when the reduced rest period is a result of schedule rebids, shift swaps or voluntary overtime.

Article 6 - Overtime

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- A. The Company shall determine the number of overtime hours to be worked. Overtime hours are defined as additional hours worked at the Company's request over and above an employee's scheduled hours.
- 8 B. Where the Company determines that overtime is required, such overtime will be offered to qualified employees on an equalized basis. All eligible employees will be considered available for overtime.
- 12 Employees will be equalized for actual overtime hours C. 13 worked and, if signed up on the overtime availability list, for 14 actual overtime hours offered and refused and for those 15 overtime hours for which the signed up and employee could 16 not be contacted. Employees who do not sign up on the 17 availability list will not be charged any hours eligible to 18 work for the purpose of equalization unless they work the 19 overtime. Where availability lists are used, a list will be 20 established for each duty assignment and only those 21 employees signed up will be contacted. Separate lists may be 22 maintained for Lead Agents. 23
 - D. Shift extension is overtime which is anticipated to be four (4) hours or less and is not the result of a part-time vacancy or absence. Shift extension overtime will be offered to those employees whose shift begins or ends closest to, but within four (4) hours, of the expected overtime need.

Shift extension will be offered in the following order:

- Employees in the duty assignment and classification
 - Signed up on the availability list (where utilized)
- Having the lowest equalization
- 2.
 Qualified employees in the classification but outside the duty assignment
- Signed up on the availability list (where utilized)
- Having the lowest equalization

1		
2		3.
3		• Employees in the duty assignment but outside
4		the classification
5		• Signed up on the availability list (where utilized)
6		 Having the lowest equalization
7		4.
8		 Qualified employees outside the duty
9		assignment
10		On a voluntary basis
11		5.
12		Mandatory assignment as described in Paragraph
13		U of this Article.
14		co 1 1:0 de distribuis not
15		Employees who are offered shift extension, which is not
16		continuous with their regular shift and is separated by more
17		than one hour shall be offered four hours work.
18	_	O ' : 1
19	E.	Overtime required as a result of full-time vacancies/absences
20		and overtime required when additional shifts are necessary
21		which exceed five (5) work hours will be offered first to full-
22		time employees.
23		Full-time overtime shall be offered in the following order:
24		Fun-time overtime shan be offered in the following of devi-
25		1.
26		• Full-time employees in the duty assignment and
27		the classification
28		• Signed up on the availability list (where utilized)
29		 Having the lowest equalization
30		2.
31		• Qualified full-time employees in the
32		classification but outside the duty assignment
33		• Signed up on the availability list (where utilized)
34		 Having the lowest equalization
35		·
36		Full-time employees in the duty assignment but
37		outside the classification
38		• Signed up on the availability list (where utilized)
39		 Signed up on the availability list (where defined) Having the lowest equalization
40		_
41		4.

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1		• F	ull-time employees outside of the classification
2		aı	nd duty assignment(within Mainline Group)
3			igned up on the availability list (where utilized)
4			laving the lowest equalization
5		5.	2
6		• P	art-time employees in the duty assignment
7			igned up on the availability list (where utilized)
8			laving the lowest equalization
9		6.	
10		• 0	Qualified part-time employees outside the duty
11			ssignment
12			igned up on the availability list (where utilized)
13			laving the lowest equalization
14		7.	
15		• E	Employees in the duty assignment
16		• 0	On a voluntary basis
17		8.	·
18		• (Qualified employees outside the duty
19		a	ssignment
20		• (On a voluntary basis
21		9.	
22		• N	Mandatory assignment as described in Paragraph
23		J	J. of this Article.
24			
25	F.		required as a result of part-time
26		vacancies/abs	sences and overtime required when additional
27			cessary which are five (5) work hours or less
28		will be offere	ed first to part-time employees.
29			1 11 00 11 1 0 11 1 1 1 1 1 1 1 1 1 1 1
30		Part-time ove	ertime shall be offered in the following order:
31			
32		1.	and the description and
33			Part-time employees in the classification and
34	٠		luty assignment
35			Signed up on the availability list (where utilized)
36			Having the lowest equalization
37		2.	0 110 1 11 1 1 1 1 1 1 1 1 1 1 1 1 1 1
38			Qualified part-time employees in the
39			classification but outside the duty assignment
40			Signed up on the availability list (where utilized)
41		•]	Having the lowest equalization

1			
2			
3		3.	
4		•	Part-time employees in the duty assignment but
5			outside the classification
6		•	Signed up on the availability list (where utilized)
7		4	Having the lowest equalization
8		4.	O 110 1 west time and lesson autoide the
9		•	Qualified part-time employees outside the
10		_	classification and duty assignment
11		•	Signed up on the availability list (where utilized)
12		-	Having the lowest equalization
13		5.	T 11 /
14		•	Full-time employees in the duty assignment
15		•	Signed up on the availability list (where utilized)
16		•	Having the lowest equalization
17		6.	
18		•	Qualified full-time employees outside the duty
19			assignment
20		•	Signed up on the availability list (where utilized)
21		,•	Having the lowest equalization
22		7.	
23		•	Employees in the duty assignment
24		•	On a voluntary basis
25		8.	O 1'C 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
26		•	Qualified employees outside the duty
27			assignment
28		•	On a voluntary basis
29		0 1	for latery againment of described in Daysonanh II of
30			Mandatory assignment as described in Paragraph U of
31		U	nis Article.
32	C	Emnl	oyees are considered eligible for overtime except when:
33 34	G.	Ешрі	byees are considered engine for overtime except when.
35		1.	Not available to work the entire overtime period (A
36		1.	one-half (1/2) hour overlap of the scheduled shift
37			and overtime period shall be permitted except when
38			needs of service do not permit. The one-half (1/2)
39			hour overlap will be paid as part of the regular shift,
40			and will not be considered part of the overtime
41			shift);

1 Scheduled off for an entire shift for vacation, 2 2. voluntary time off (VTO), training, authorized 3 Company business, authorized Union business, jury 4 duty or compensatory time. In these instances 5 employees will be ineligible for the entire day except 6 that they may volunteer to work prior to mandatory 7 assignment overtime; 8 9 On sick leave (paid or unpaid) for an entire shift, any 3. 10 type leave of absence (paid or unpaid), disciplinary 11 suspension, bereavement leave, occupational injury 12 leave (paid or unpaid), mandatory reservist training 13 with orders. In these instances employees will be 14 ineligible from the time the absence begins and 15 remain ineligible until they return to work; 16 17 Not qualified to perform the overtime work offered; 4. 18 19 20 5. 21 22 23 24

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- On a shift trade off for any hours that fall within their original scheduled shift (with management approval and based on needs of service, employees may be allowed a one-half (1/2) hour overlap of the overtime shift and the regularly scheduled shift that was traded off).
- Open-time employees, on scheduled work days, Η. considered for overtime within the classification and duty assignment they are working. An open-time employee on a scheduled day off or an employee working as an "extra" will be considered available for overtime offered within the duty assignment the employee last worked on a regularly scheduled work shift except that shift trades are not considered.
- Transferred employees including change of station, in-36 I. station transfers, part-time to full-time, full-time to part-time 37 and new employees, will use the average overtime hours in 38 their new duty assignment for the purpose of equalization. 39
 - Employees absent for more than fourteen (14) consecutive days will upon their return to work be assigned the average

of the overtime equalization list or their previous overtime hours which ever is greater.

J. If two or more employees have the same equalization within the provisions as outlined in Paragraphs D., E., or F. of this Article, the overtime will be offered to the senior employee.

K. When operational conditions change which would no longer necessitate the overtime that has been awarded to an employee, such overtime may be canceled, provided a minimum of four hours notice is given. In the event overtime is canceled with less than four hours' notice, the employee awarded the overtime shift will be offered a minimum of four (4) hours work at the applicable rate. This provision is not applicable to shift extension overtime which may be canceled at any time.

L. Employees who accept overtime will have sixty (60) minutes in which to relinquish the award. Following the sixty (60) minute period, employees will be responsible to work the overtime shift and may not trade this obligation with another employee.

M. Overtime equalization lists will be Re-set quarterly and maintained by duty assignment. Employees' names shall be listed in classification seniority order on all overtime equalization lists.

1. Prior to making an overtime call, the Company will make available to the Shop Steward or Assistant Shop Steward a copy of the appropriate overtime distribution list. When no Shop Steward or Assistant Shop Steward is present, a copy of the list will be made available to the Lead Agent. Once the list has been made available, the Company will proceed to call overtime.

2. Employees will be contacted at the phone number on the equalization list or the availability list (where utilized). It will be the employee's responsibility to insure that these lists have the correct phone number indicating that the employee is to be contacted.

1		3. In the event of "no answers" a second call will be
2		3. In the event of "no answers" a second call will be made prior to moving on to the next employee on
3		
4		the list.
5		4. When overtime is offered the Company will make
6		4. When overtime is offered the Company will make every effort to advise the employee of the duty
7 8		assignment and where practical the work area within
9		the duty assignment.
10		
11	N.	An employee bypassed for overtime in violation of these
12	11.	overtime procedures will be eligible to work a like period of
13		time on a scheduled shift at a time selected by the employee.
14		The bypassed employee will be limited to only the employee
15		who should have been offered the overtime as provided for
16		in this Article.
17		
18		The shift will be at the same rate of pay as bypassed, contain
19		the same number of hours as those bypassed and must be
20		worked within fourteen (14) calendar days of the
21		determination that the bypass occurred. The Company will
22		determine the work duty assignment.
23		- a 1'1'
24	O.	The Company may prohibit any employee from working
25		overtime where it would result in more than sixteen (16)
26		continuous hours excluding unpaid meal periods. Employees
27		who have worked sixteen (16) continuous hours may not be assigned additional overtime unless such overtime is due to
28		
29		an emergency situation.
30	P.	A daily overtime qualifier will be used to determine
31 32	Γ.	premium rates on work days. Workdays are defined as
33		regularly scheduled or "shift swap worked" days.
34		rogularly bone during of series 1 mg
35		1. There will be a minimum daily eight (8) hour
36		overtime qualifier which must be satisfied prior to
37		being eligible for overtime premium rates for hours
38		worked at Company request on a scheduled
39		workday.

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1			Employees are paid straight time rates for regularly
2			scheduled hours worked and shift swap hours
3			worked, regardless of the length of the shift.
4			
5		2.	The daily qualifier for determining overtime
6			premium eligibility will include all regularly
7			scheduled hours worked, plus any shift swap hours
8			worked, up to a combined maximum of eight (8)
9			hours.
0			
. 1		3.	After the daily overtime qualifier has been met,
3			overtime will be paid at one and one-half times (1
3			1/2 x) the regular rate.
4			
15	Q.		eekly overtime qualifier will be used to determine
6		-	ium rates on days off. Days off are defined as
17		"regu	larly scheduled" or "shift swap off" days.
8			
9		1.	There will be a weekly forty (40) hour overtime
20			qualifier which must be satisfied prior to being
21			eligible for overtime rates on any day off.
22			
23		2.	The forty (40) hour weekly overtime qualifier will
24			only include regularly scheduled hours worked,
25			additional hours offered by the Company worked at
26			straight-time rates, lost time hours for Union
27			business, paid vacation hours, plus shift swap hours
28			worked not to exceed the total shift swap off hours.
29			
30		3.	After the weekly overtime qualifier has been met,
31			overtime will be paid at one and one-half times (1
32			1/2 x) the regular rate for the first eight (8) hours of
33			overtime worked and two (2) times the regular rate
34			for all overtime hours worked thereafter except as
35			provided for in items 4 and 5 below.
36			
37		4.	Employees must work a minimum of four (4) hours
38			at an overtime premium rate on their first regularly
39 40			scheduled day off in order to be paid two (2) times
40 41			the regular rate for all overtime hours worked on their second (or third) regularly scheduled day off.
41			THEIL SECOND FOR BILLER LEVELSELY SCHEDUIED DAY OH.

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1 2		5. Employees who sift trade to be off and who work on the day off, shall be paid a maximum rate of time		
3		and on-half (1 1/2) for the first eight (8) hours of		
4		overtime worked and two (2) time the regular rate		
5	•	for all overtime worked thereafter.		
6		Tot wit o you mile you want out out out		
7	R.	An employee who shift trades into a duty assignment		
8		different from their scheduled duty assignment will be		
9		considered for overtime based upon their originally		
10		scheduled duty assignment.		
11				
12	S.	All overtime shall be computed to the nearest tenth of an		
13		hour in six (6) minute increments.		
14				
15	T.	A one-half (1/2) hour unpaid meal period will be provided to an employee working an overtime shift in excess of five and		
16				
17		one-half (5 1/2) hours.		
18				
19	U.	Mandatory Assignment Of Overtime		
20				
21		1. Required Coverage Period of Four Hours Or Less		
22				
23		When the required coverage period is expected to be		
24		four (4) hours or less, the additional hours will be		
25		assigned to employees in reverse order of seniority,		
26		in the following order.		
27				
28		Part-time employees within the duty assignment		
29		whose shifts begin or end within one (1) hour of		
30		the required coverage period.		
31		• Full-time employees within the duty assignment		
32		whose shifts begin or end within one (1) hour of		
33		the required coverage period.		
34		• Qualified part-time employees outside the duty		
35		assignment whose shifts begin or end within one		
36		(1) hour of the required coverage period.		
37		• Qualified full-time employees outside the duty		
38		assignment whose shifts begin or end within one		
30		(1) hour of the required coverage period		

Article 6

1 2 3		• If no employees fall within the above parameters, then the distribution procedure
4		described in Paragraph U.2, will apply.
5		In the above situations, employees may actually be
6		assigned hours in excess of four as a result of the
7		start/end time of their shift and the start/end time of
8		the required coverage period. When this occurs, it is
9		not a violation of this section of the policy so long as
10		the required coverage period was expected to be four
11		hours or less.
12		
13	2.	Required Coverage Period In Excess Of Four Hours
14		
15		When the required coverage period is expected to be
16		in excess of four hours, the additional hours will be
17		assigned to eligible employees in reverse order of
18		seniority in the following order.
19		
20		• Part-time employees within the duty assignment.
21		• Qualified part-time employees outside the duty
22		assignment.
23		• Full-time employees within the duty assignment.
24		• Qualified full-time employees outside the duty
25		assignment.
26		
27	3.	Rotation of Mandatory Assignment
28		
29		A rotation method for the assignment of mandatory
30		overtime may be established locally when the
31		Company determines that mandatory overtime may
32		be frequently required during specified periods of
33		time. The rotation method used will be mutually
34		agreed to by the Company and the Union.

Article 7 - Seniority

A. Date of Hire Seniority is defined as continuous US Airways service in any department and shall be applied to: vacation accrual, boarding for on-line non-revenue space available travel, and service awards. Adjustments to Date of Hire Seniority based on past seniority policies will remain in place. After the effective date of this Agreement, there will be no adjustments to Date of Hire Seniority.

 B. Classification Seniority is defined as continuous service in Fleet Service, in any classification group and applies to both Fleet Service Agents and Fleet Service Lead Agents. Classification Seniority will be applied to bidding of shifts/days off, bidding of vacation periods, filling of vacancies, and displacements/recalls. Adjustments to Classification Seniority based on past seniority policies will remain in place. Employees who transfer into any Fleet Service Classification group will begin accruing Fleet Service Classification Seniority on the first day worked in Fleet Service.

C. Pay Date Seniority shall be the same as Classification Seniority except that Pay Date Seniority is adjusted for all time lost due to an unpaid leave of absence; for all unpaid suspensions extending beyond thirty (30) days. Military leave will not result in an adjustment to Pay Date Seniority. Adjustments to Pay Date Seniority based on past seniority policies will remain in place. Employees on involuntary furlough on May 31, 2008 shall forfeit all pay date seniority except that an employee who is recalled to the station from which he was furloughed (or their selected recall station) prior to November 3, 2008 will be placed in the pay scale consistent with their pay date seniority at date of furlough.

D. When two or more employees have the same seniority date, the following method will be used to determine the seniority order:

1. Identical Classification Seniority - the senior employee will be the employee with the earliest Date of Hire Seniority.

Article 7

1 2. Identical Date of Hire Seniority - the senior 2 employee will be the employee who has the highest 3 four digit number using the last four digits in his 4 social security number. 5 6 E. An employee covered by this Agreement will lose his 7 seniority status and his name shall be removed from the 8 seniority list under the following conditions: 9 10 He quits, resigns, or retires. 1. 11 12 2. He is discharged for just cause. 13 14 3. He does not return from furlough within fifteen (15) 15 days of receipt of notice, or within fifteen (15) days 16 of the mailing of such notice if the notice is 17 undeliverable due to the employee's failure to keep 18 the Company apprised of his current mailing address 19 and telephone number. 20 21 4. His recall rights expire. 22 23 He does not return from a Leave of Absence within 5. 24 the scheduled period. 25 26 As otherwise provided in this Agreement. 6. 27 28 All recall notices sent to furloughed employees will be 29 F. delivered via certified mail, return receipt, or via telegram to 30 the employee at the last address filed by the employee with 31 the Company. 32 33 Shift Managers within the Customer Service group shall G. 34 retain but not accrue all previous Fleet Service Classification 35 and Pay Seniority. These employees will be eligible to 36 utilize all retained Classification Seniority to return to the 37 bargaining unit in the event of a reduction-in-force, or failure 38 to pass probation in the new position provided their retained 39

seniority places them senior to the junior full-time employee

in the location. If not senior to the junior full-time employee

in the station, these employees will be eligible to return to

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the bargaining unit on a system displacement. Additionally, with Director approval, these employees will be eligible to use accrued previous Classification and Pay Seniority to bid for system vacancies in the event of a voluntary or involuntary demotion.

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Managers in positions within the Customer Service group higher than shift manager shall forfeit all previous Fleet Service Classification and Pay Date Seniority.

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Employees who transfer to positions outside the bargaining H. unit, other than those described in Paragraph G above, shall all previous Fleet Service retain, but not accrue, Classification Seniority and Pay Seniority for a period of six (6) months following such transfer. Employees who wish to return to a Fleet Service position within six (6) months of the effective date of their transfer from Fleet Service or who are affected by a reduction-in-force, demotion, or failure to pass probation in the new position within this six (6) month period, will be eligible to utilize all retained Classification Seniority to return to their former position and location provided a vacancy exists in their former classification group. Under this Paragraph a vacancy is deemed to exist when the actual compliment of employees is below the authorized number and no award has been made to fill the vacancy. When no vacancy in their former location exists, employees will be eligible to bid for system vacancies during the six (6) month period.

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Following this six (6) month period these employees shall forfeit all previous Fleet Service Classification and Pay Date Seniority.

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A furloughed Fleet Service employee who accepts a position outside of Fleet Service will continue to maintain but not accrue all previous Fleet Service Classification and Pay Seniority for the duration of their recall. Should their recall rights expire or they refuse recall, they forfeit all previous feet service classification and pay seniority.

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I. A system wide Fleet Service roster will be posted twice a year by no later than the last day of January and July each

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year. Seniority lists will indicate the employee's name, payroll identification number, Classification Seniority, Date of Hire Seniority, and last four digits of the employee's Social Security Account Number for each Fleet Service employee and include their domicile city. Station seniority lists will be posted at each Fleet Service work location at the same time as the system seniority roster reflecting local seniority order adjustments based on past policies that were in effect prior to this Agreement. Copies will be provided to the IAM Assistant General Chairman.

 J.

Employees who wish to protest any omission or incorrect posting of their seniority must do so by filing a written grievance within thirty (30) days of the date of the most recent seniority roster posting. Seniority protests will be strictly confined to errors, changes or omissions which occurred on the most recent seniority posting only. Any employee on leave at the time of posting of the list shall have a period of fifteen (15) days from the date of his return to service to file a protest.

A.	Full-	Гime Ag	ent Vacancies
	1.	Comp	anent full-time Agent vacancies which the pany decides to fill will be awarded in the wing order:
		(a)	The senior full-time agent within the classification and group at the location where the vacancy exists who has an instation transfer bid on file to the available duty assignment as outlined in Paragraph F. of this Article.
		(b)	The senior employee who possesses recall to a full-time position at the location.
		(c)	The senior full-time or part-time employee with a system transfer bid on file to the location as outlined in Paragraph G. of this Article.
		(d)	A new employee.
В.	Lead	Agent V	acancies
	1.	Comp below and F	anent full-time Lead Agent vacancies which the pany decides to fill will be awarded in the order vacancies in PHL, CLT, LASPHX will be filled through a company selection
		proce	SS:
		(a)	The senior qualified full-time Lead Agent within the classification group at the location where the vacancy exists who has an in-station transfer bid on file to the available duty assignment as outlined in Paragraph F. of this Article.
		(b)	The senior qualified full-time or part-time employee with a system transfer bid on file

Article 8

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1 2	Cases.	12-64-056	DOU-CRD	Document59-3 Filed01/21/14 Page40 of 161 to the location as outlined in Paragraph G. of this Article. Employees on level two (2) or
3				above of the progressive discipline or
4				attendance control programs are not eligible
5				to submit transfer bids for Lead Agent
6				positions.
7				P
8			(c)	A new employee.
9				1223
10		2.	Succes	sful Lead Agent bidders shall hold the job on
11		۷.		basis for a period up to one-hundred twenty
12			(120)	days in order to demonstrate their ability to
13			nerforr	n the required work. Employees who fail to
14			demon	strate sufficient ability will be returned to the
15			location	n, classification and group previously
16			occupi	
17			оссирі	
18		3.	Succes	sful Tower Lead Agent bidders shall hold the
19		<i>J</i> ,	ioh on	a trial basis for a period up to two hundred
20				y (270) days in order to demonstrate their
21				to perform the required work. Employees
22				ail to demonstrate sufficient ability will be
23			returne	ed to the location, classification and group
24				usly occupied.
25			pr• ,10	
26		4.	Lead	Agents demoted for cause will be reduced
27		••	within	their station to the Agent classification within
28				lassification group providing they are senior to
29	-		the mo	ost junior full-time Agent in the classification
30			group	in the station. Lead Agents demoted for cause
31			who a	re not senior to the most junior full-time Agent
32			in the	station, will be displaced within the Agent
33	•		classif	ication and classification group as provided
34			for un	der Reductions In Force. These employees are
35			ineligi	ble for bidding another Lead Agent vacancy
36			for a n	ninimum of one (1) year.
37				
38	C.	Part-T	ime Vac	eancies
39				
40		1.	Perma	nent part-time vacancies which the Company
41			decide	es to fill will be offered in the following order:

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1			(a)	The senior full-time or part-time employee
2				within the classification group at the
3				location where the vacancy exists who has
4				an in-station transfer bid on file to the
5				available duty assignment as outlined in
6				Paragraph F. of this Article.
7			(1.)	mi : 1 1
8			(b)	The senior employee who possesses recall to
9				a part-time position at the location.
0			()	TIL C. 11 Common the common large
1			(c)	The senior full time or part time employee
2				with a system transfer bid on file for the
13				part-time position at the location.
4			(4)	A
15			(d)	A new employee.
16	Γ)	In DIT	DITT	CIT DOA DOC ICA MIA ELI TDA
17	D.			CLT, DCA, BOS, LGA, MIA, FLL, TPA, SFO and DEN, the Company may establish
18		_	-	employees not to exceed ten percent (10 %)
19		•		eadcount or six (6) employees, whichever is
20				Reserve employment will be offered as
21		follows		Reserve employment will be offered as
22		TOHOWS) .	
23 24		1.	Ready	Reserve employees will be paid either entry
25 25		1.		at the Company's sole discretion, at the one
26				ep of the pay scale. In the event that any ready
20 27			•	e employee is paid at the one year step, then
28				dy reserve employees at that location are paid
29				one-year step.
30				year resp.
31		2.	Ready	Reserve employees will not be eligible for
32			•	and welfare benefits, pension, vacation,
33				ys or sick leave.
34				, = ==
35		3.	Ready	Reserve employees will be scheduled by the
36			•	any based on needs of service up to a
37			_	um of twenty (20) hours a week and are not
38				t to the provisions of Article 5 - Hours of
39			Service	•
40				
41		4.	Date o	f Hire Seniority for travel only will accrue for
42			Ready	Reserve employees

Ţ				
2 3		5.	•	Reserve employees will not be eligible for
<i>3</i>			Overtil	me pay.
5		6.	Ready	Reserve employees will be considered as a
6			_	employee for transfer purposes to other
7				ons within the Company.
8			P	· · · · · · · · · · · · · · · · · · ·
9		7.	Ready	Reserve employees will be released when
10			-	is no work. These employees will not be
11				e for furlough benefits or reduction in force
12			_	s to displace to other positions within the
13			Comp	
14			Comp	•
15		8.	Ready	Reserve positions will not be considered as
16			Ψ.	ble position for permanent employees affected
17				eduction in force.
18				
19	E.	Tempo	orarv Fu	Il-Time Vacancies
20		1	•	
21		1.	Tempo	orary full-time Agent vacancies which the
22			~	any decides to fill will be offered as follows:
23			I	
24			(a)	The senior qualified employee within the
25				classification group possessing recall to a
26				full-time position within the classification
27				group in the location who is currently
28				working part-time within the classification
29				group in the location.
30				8 · ··· r
31			(b)	The senior part-time employee within the
32			()	classification group and duty assignment.
33				2 3
34			(c)	The senior qualified part-time employee
35			(-)	within the classification group outside the
36				duty assignment.
37				,
38			(d)	The senior qualified employee within the
39			\	classification group possessing recall to a
40				full-time position who is currently on
41				furlough and has an in-station bid on file for
42				the position.
				

1				
2			(e)	Assignment of the junior qualified part-time
3				employee within the classification group in
4				the location.
5				
6		2.	Tempo	orary Lead Agent vacancies which the
7				any decides to fill will be offered as follows:
8				·
9			(a)	The senior full-time employee within the
10			()	classification group and within the duty
11				assignment where the vacancy exists.
12				,
13			(b)	The senior qualified full-time employee
14			(0)	within the classification group and outside
15				the duty assignment where the vacancy
16				exists.
17				ONISES.
18		3.	Temno	orary full-time positions may be covered with
19		5.		rary upgrades for duration not to exceed one
				ed eighty (180) days. By agreement of the
20				any and the Union, employees occupying
21				rary upgrades may be extended for a period
22			not to	exceed an additional one hundred eighty (180)
23				exceed an additional one numerod eighty (100)
24			days.	
25			In the	execut it is necessary to aliminate a temporary
26		4.		event it is necessary to eliminate a temporary
27				ne position, the junior employee occupying a
28				rary full-time position will be reduced to his
29				r status. When the position eliminated is not
30			_	ied by the more junior employee and a
31			_	nment between duty assignments is necessary,
32				ealignment will be accomplished provided the
33			more s	senior employee is qualified.
34	_	~ ~	.1 60	6 D11E
35	F.	In-Stat	tion Tra	nsfer Bid File
36				
37		1.		covered station shall maintain a file for in-
38				transfer requests. Employees within the
39				on desiring transfer to a different duty
40				ment within the classification and within the
41				fication group are required to submit transfer
42			reques	sts on the appropriate Company form. In-

station transfer requests will remain valid through December 31 of the year in which they are submitted. Transfer requests will be accepted on or after December 20 to be valid the next calendar year.

2. An employee with a bid on file will be awarded and required to accept the position and all other instation transfer requests on file will be discarded.

3. An employee awarded an in-station transfer is required to remain in the new position and/or duty assignment for a period of six (6) months, but is eligible for system transfers.

G. System Transfer Bid File

1. The Director of Station Administration shall maintain a file for system transfer requests. Employees desiring transfer to positions in different locations or classification groups are required to submit transfer requests on the appropriate Company form. System transfer requests will remain valid for a period of one (1) year from the date the request is received.

2. System transfer offers to other locations shall be communicated to the employee's station management. Employees will have until 5:00 p.m. Eastern Time the following business day to respond to the system transfer offer. Employees may file a proxy on the designated Company form with their Station Director/Manager, or his designee. The proxy will give the manager, or designee, the authority to accept or refuse the transfer offer on the employee's behalf in the event the transfer offer is made and the employee cannot be contacted within the time frame prescribed above. In the event the employee cannot be contacted and does not have a proxy on file, the employee will be bypassed and will be considered to have refused the transfer offer.

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- 3. Employees refusing a system transfer offer will be prohibited from submitting a system transfer request to any location or classification group for a period of six (6) months and all other transfer requests on file will be discarded. The six (6) month restriction will be lifted prior to considering applicants from outside the Company.
- 4. Employees awarded system transfers to other locations or classification groups will be scheduled to report for work at the new location immediately, but no later than fourteen (14) calendar days after notification of the award as determined by the Company. Reasonable time off up to three (3) days for relocation purposes to a different location may be requested by the employee and will be granted where appropriate as unpaid. These employees will pay all moving and settlement expenses.
- 5. Employees awarded a system transfer are required to remain in the new location and classification group for a period of one (1) year and all other transfer requests on file will be discarded, except for full-time Agent and Lead Agent positions within the classification group in the new location.
- H. An employee may submit as many in-station or system transfer bids as they wish except as otherwise provided for in this Agreement. Employees may also withdraw in-station or system transfer bids by written request to the appropriate Company official anytime prior to being offered a transfer.
- Employees on level three (3) of the progressive discipline or attendance control programs are not eligible for any system transfers.
- 37 J. Employees transferring through the in-station or system 38 transfer bid procedures will assume the available shifts/days 39 off in the new location, position and/or duty assignment until 40 the next schedule bid.

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Probationary employees are ineligible for in-station or system transfer, except that a probationary employee will receive consideration before a new employee.

- Where the total complement of employees does not change within a station and classification within a classification group, but a reallocation of employees is required between duty assignments there is no vacancy deemed to exist for system bidding purposes.
- 10
 11 M. The Union shall be notified in writing of the name, location,
 12 Seniority Date and effective date of each employee awarded
 13 a system transfer. The Company will post these awards at all
 14 stations on a monthly basis.

Article 9 - Reductions in Force, Displacements and Recall

A. Station Workforce Realignment

1 2

1. Lead Agents

When a station reduction requires a realignment of the existing Lead Agent workforce between duty assignments, affected employees will be permitted to bid, in Classification Seniority order, available duty assignments within the station where open Lead Agent lines exist within the classification group. If there are no open Lead Agent lines, affected employees will be permitted to bid, in Classification Seniority order, the lines of work occupied by the station's most junior Lead Agents within the classification group. If the affected employee is the junior Lead Agent, he will be covered by Paragraph A.2 of this Article.

2. Full-time Agents

When a station reduction requires a realignment of the existing full-time Agent workforce between duty assignments, affected employees will be permitted to bid, in Classification Seniority order, available duty assignments within the station where open full-time Agent lines exist within the classification group. If there are no open full-time Agent lines within the station, affected employees will be permitted to bid, in Classification Seniority order, the lines of work occupied by the station's most junior full-time employee within the classification group.

When a station Agent full-time reduction is accomplished and a Lead Agent is among the affected employees based on Classification Seniority, then the Lead Agent will be displaced by the senior qualified full-time employee within the classification group who submits an in-station transfer bid to the Lead Agent position and duty

1 2			assignment as outlined in Paragraph B.2 (c) of this Article.
3			1110000
4		3.	Part-time Employees
5			
6		-	When a station reduction requires a realignment of
7			the existing part-time workforce between duty
8			assignments, affected employees will be permitted to
9			bid, in Classification Seniority order, available duty
10			assignments within the station where open part-time
11			lines exist within the classification group. If there
12			are no open part-time lines, employees will be
13			permitted to bid, in Classification Seniority order,
14			the lines of work occupied by the station's junior
15			part-time Agents within the classification group.
16			
17		4.	Employees affected by Reduction in Force who do
18			not elect a lower classification group (MDA) will be
19			ineligible to bid for those positions in their location
20			for a period of twelve (12) months.
21			
22	В.	Syster	n Displacements
23			
24		1.	Individuals to be furloughed or displaced shall be
25			given at least fourteen (14) calendar days notice, or
26			ten (10) days pay in lieu thereof. However, such
27			notice requirement may be waived in cases of an act
28			of God, war emergency, revocation of the
29			Company's operating certificate, a grounding of
30			Company aircraft, or any strike or picketing.
31		•	75 11 45° D. 1
32		2.	Full-Time Employees
33			
34			(a) After station realignment of manpower has
35			been completed as outlined in Paragraph A.
36			of this Article, the affected junior full-time
37			employees in the classification group and
38			location based on Classification Seniority
39 40		•	who have completed their probationary periods will:
411			DEHOUS WIII.

1 2 3		(1)	Be permitted to bid, in Classification Seniority order, available full-time Agent positions
4			in other stations. If there are
5			insufficient available full-time
6			positions, employees may displace,
7			in Classification Seniority order, the
8			most junior full-time employees on
9			the system; or
10	•		
11		(2)	Be permitted to bid, in
12			Classification Seniority order,
13			available part-time positions at the
14			station. If there are insufficient
15			available part-time positions,
16			employees will be permitted to bid,
17			in Classification Seniority order, the
18			lines of work occupied by the
19			station's most junior part-time
20			Agents; or
21			·
22		(3)	Accept furlough.
23		. ,	
24	(b)	Full-ti	me employees may displace part-time
25		employ	yees in their station, as described in
26		Paragr	aph B.2 (a) (3) above, only if they are
27		senior	to the part-time employee.
28			
29	(c)	In the	event the system reduction includes
30		emplo	yees occupying Lead Agent positions,
31		then	the affected Lead Agent will be
32		displac	ced by the senior qualified full-time
33		emplo	yee within the classification group
34		- '	ubmits an in-station transfer bid to the
35			Agent position within three days of the
36			ion notice.
37			
38	(d)	Displa	ced full-time employees who are
39	. ,	-	ed full-time positions at other stations
40			ho refuse the award will be deemed to
41			esigned from the Company.
42			

Article 9

Case3:12-cv-05860-CRB Document59-3 Filed01/21/14 Page50 of 161 (a) Furloughed employees will be prohibited

1 2 3 4 5 6 7 8 9		(e)	from submitting system transfers for a period of twelve (12) months from the effective date of their furlough to any location offered during the displacement process that was not listed on their displacement bid. These employees are eligible to submit bids for system transfers for other locations. Employees will also be prohibited from submitting system transfers for a period of twelve (12) months to part-
12 13			time positions in their location if they had sufficient seniority to displace to part-time.
14			
15		(f)	Employees who have not completed their
16		• •	probationary period will be released.
17			
18		(g)	Displaced employees are immediately eligi-
19			ble to submit bids for any system or in-
20			station vacancy.
21			
22	3.	Part-T	ime Employees
23			
24		(a)	A reduction in the part-time workforce
25			within a location shall be in reverse order of
26			Classification Seniority. Part-time
27			employees who have completed their
28			probationary periods and are affected by a
29			reduction-in-force (or displaced by an
30			affected full-time employee from the
31			station) will:
32			
33			(1) Be permitted to bid, in
34			Classification Seniority order, for
35			available part-time positions in other
36			stations; or
37			
38			(2) Accept furlough.
39			
40		(b)	Displaced part-time employees who are
41			awarded part-time positions at other stations

1				Document59-3 Filed01/21/14 Page51 of 161 and who refuse the award will be deemed to
2				have resigned from the Company.
3			()	Produced analogous will be prohibited
4			(c)	Furloughed employees will be prohibited
5				from submitting system transfers for a period of one (1) year from the effective
6 7				date of their furlough to any location offered
8				during the displacement process that was not
9				listed on their displacement bid. These
10				employees are eligible to submit bids for
11				system transfers for other locations.
12				~ ,
13			(d)	Displaced employees are immediately eligi-
14			()	ble to submit bids for any system or in-
15				station vacancy.
16				,
17			(e)	Employees who have not completed their
18				probationary period will be released.
19	C.	Recall		
20				
21		1.		of furloughed and displaced employees shall
22			be in C	lassification Seniority order.
23			m 1	1
24		2.		yees who are recalled from furlough shall be
25				d to report for duty within fifteen (15) days
26 27			Iollowi	ng the offer of recall.
27		3.	Furlou	ghed employees shall maintain recall for a
28 29		٥.		of four (4) years. Displaced employees shall
29 30				in all recall rights. Furloughed employees will
30 31				sponsible to provide their Station Direc-
32				anagers with their current address and tele-
33				number. Displaced employees who resign
34				ny position with the Company shall forfeit all
35				rights and shall have their names removed
36				ne seniority roster.
37				•
38		4.		ghed and displaced full-time employees shall
39				recall rights to full-time position within the
40				ication group and station from which they
41				lisplaced. Furloughed and displaced full time
42			employ	vees shall have recall rights to part-time

1 2 3	Case3:12-cv-058	position from v	Document59-3 Filed01/21/14 Page52 of 161 ns within the classification group and station which they were furloughed/displaced only if
<i>3</i>		part-tir	d not have sufficient seniority to displace to
5		par t-tii.	nic.
6		(a)	Furloughed and displaced full-time em-
7		()	ployees who refuse part-time recall shall for-
8			feit any further part-time recall, but shall not
9			forfeit full-time recall.
10			
11		(b)	Displaced full-time employees who refuse
12			full-time recall to the station from which
13			they were displaced will forfeit all recall
14			rights to that station.
15			
16		(c)	Furloughed full-time employees who refuse
17			full-time recall to the station from which
18			they were displaced shall be deemed to have
19			resigned their positions from the Company
20			and shall have their names removed from
21			the seniority roster.
22	,- -	D' 1	
23	5.	_	ced part-time employees who refuse part-time
24			o the station from which they were displaced
25 26			forfeit any further recall to that station.
27			ghed part-time employees who refuse part-
28			ecall to the station from which they were ed shall be deemed to have resigned their
29			ns from the Company and shall have their
30		_	removed from the seniority roster.
31		marines .	romoved from the semonty roster.
32	6.	Employ	yee's furloughed/displaced from a location
33	5.		closing will be given the option of selecting a
34			cation for recall within the same classification
35			The new location is chosen at the time the
36			n closes and may only be changed if the
37			ree is affected in the same classification group
38		as a re	sult of another location closing. Employees
39		from cl	osed locations will be placed on the recall list
40		within	their classification group for their new
41		location	
42		furloug	hed/displaced from the location, in seniority

order. These employees will also maintain all recall

2			rights to the closed location.
3			
4		7.	Employees affected by furlough, displacement or a
5			Reduction in Force who do not elect a lower
6			classification (MDA) will be ineligible to bid for
7			those positions in their location for a period of
8	·		twelve (12) months.
9			
10		8.	Furloughed employees whose recall rights have
11			expired shall be deemed to have resigned their
12			positions from the Company and shall have their
13			names removed from the seniority roster.
14		•	
15		9.	Employees returning from involuntary furlough will
16			return to the first step of the pay scale if the period
17			of furlough is sixty (60) or more consecutive days.
18	D	Value	atows Tsudoscala
19	D.	v OIUI	ntary Furlough
20 21		Eligibility	,
22			ill-time and part-time employees are eligible to apply
23			r voluntary furloughs when there are employees
24			rrently possessing recall rights to the location. or during
25			displacement process.
26			oluntary furloughs awarded by the Company will be
27			varded in seniority order within the location. An
28			aployee requesting voluntary furlough will be advised
29			at the possibility of recall to their position depends on
30			e availability of an open position, their relative
31			niority, and the duration of their recall rights.
32			
33		Condition	ns
34		Employee	es awarded a voluntary furlough will:
35		• Be	e placed on furlough and will retain recall rights for a
36		pe	riod of four (4) years to a Fleet Service Agent position
37		at	the location from which they were furloughed;
38		• A	ccrue Date of Hire/Classification Seniority for a period
39			four (4) years from the effective date of furlough;
40			e advised that, the employee may be eligible for
41			employment compensation s determined by their local
42		un	employment agency;

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Article 9

- Be eligible for system transfers. Employees who are awarded system transfers to other locations will relinquish recall to the former location from which they took voluntary furlough;
 - Be eligible to bid for positions posted through the Career Opportunity Bulletin (COB) system. Employees on a voluntary furlough who are awarded a COB position will relinquish recall rights to their former classification and location;
 - Not be entitled to any furlough allowance;
 - Not be eligible to submit a request for a voluntary furlough for a period of twelve (12) months from the effective date of return to work from a previous voluntary furlough status;
 - Receive payment for or have applicable deduction for vacation;
 - Continue to be responsible for the employee's portion of applicable medical/dental and life insurance premiums for a period of ninety (90) days. The Company will continue to pay the Company's portion of the cost of the applicable medical/dental and life insurance for a period of ninety (90) days;
 - Receive on-line travel benefits for the employee and eligible family members for a period of twenty-four (24) months following the effective date of furlough. These employees are not eligible for travel benefits on other airlines and companion pass travel is not available during furlough.

Recall

- Employees on voluntary furloughs will be placed at the bottom of the appropriate recall list for the location.
- Employees may be recalled from a voluntary furlough if the needs of the Company dictate, in inverse order of seniority. Employees who refuse recall from voluntary furlough will be deemed to have resigned from the Company and have their name removed from the seniority roster.
- Employees accepting recall to another location will relinquish recall rights to the location from which they took voluntary furlough.

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Employees, with five (5) years or more of credited 1 service, who are awarded a voluntary furlough and who 2 reach age fifty-five (55), may retire from voluntary 3 furlough status and receive retirement benefits (e.g., 4 medical, dental, and term pass benefits) provided that at 5 the time of the retirement request there is an available 6 system vacancy in the classification and status (full-time 7 or part-time) that the employee occupied at the time they 8 were granted the voluntary furlough and recall rights have 9 not expired. 10

53 Article 9

Article 10 - Furlough Benefits

A. Furlough Allowance

1. Furlough allowance is paid to employees who are furloughed as a result of a reduction-in-force and for no other reason. The Company shall not be liable for furlough allowance where reductions-in-force are the result of an act of God, war emergency, revocation of the Company's operating certificate, a grounding of Company aircraft, or any strike or picketing.

2. Full-time employees who have completed two (2) or more years of service, based on Hire Date, on the date furloughed will receive furlough allowance at the rate of one (1) week's pay for each completed year of service, up to a maximum of fifteen (15) weeks. A week of furlough allowance is computed on the basis of the employee's base straight time hourly rate at the time of furlough, multiplied by forty (40) hours.

3. Part-time employees who have completed two (2) or more years of service, based on Hire Date, on the date furloughed will receive furlough allowance at the rate of one (1) week's pay for each completed year of service, up to a maximum of ten (10) weeks. A week of furlough allowance is computed on the basis of the employee's straight time hourly rate, multiplied by the average number of regularly scheduled work hours per week during the preceding fifty-two (52) weeks, excluding overtime hours, extra hours and shift swap hours on or off.

4. Furlough allowance is paid in successive pay periods immediately following the effective date of the furlough until the employee has returned to work or the entitlement is exhausted, whichever occurs first.

B. Furloughed employees will receive a lump sum payment for accrued, unused vacation days. This payment will be made at

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the later of the employee's final paycheck or the employee's final furlough allowance payment. Vacation days taken in advance of accrual will be deducted from the employee's final paycheck. Sick bank days are not paid.

1 2

C. Medical/Dental and Life Insurance Benefits

1. Full-time: the Company will continue to pay the Company's portion of the cost of applicable medical/dental and life insurance for a period of time equal to the sum of: (1) duration of the furlough allowance, if any, and (2) ninety (90) days.

2. Part-time: the Company will continue to pay the Company's portion of the cost of applicable medical/dental and life insurance for a period of time equal to the duration of the furlough allowance, if any.

3. Furloughed employees are responsible to continue payment of the employee's portion of the cost of applicable medical/dental and life insurance during the extension periods as described in Paragraphs C.1 and C.2 above.

D. On-line travel benefits for the employee and eligible family members will extend for a maximum of three (3) years following the effective date of furlough. Furloughed employees are not eligible for transportation on other airlines and companion pass travel is not available during furlough.

E. Furloughed employees who have been returned to work and are again furloughed within a one-year period will receive any unused furlough and benefits allowance remaining from the previous furlough.

F. An employee who has returned to the service of the Company and who has completed one (1) year of compensated service after such return and who is again furloughed under conditions entitling him to furlough allowance as described in Paragraph A.2 and A.3 above, shall be entitled to:

1			
2		1.	Any previously unused furlough allowance, or if it
3			results in a greater amount, up to five (5) weeks of
4			furlough allowance computed as provided for in this
5			Article based upon his total compensated service
6			prior to his return.
7			
8		2.	An amount computed on his years of compensated
9			service with the Company beginning one year
10			following the date of such return to the Company's
11			service.
12			
13	G.	_	yees, with five (5) years or more of credited service,
14			re furloughed and who reach age fifty-five (55), may
15			from furlough status, provided recall rights have not
16		-	d, and receive retirement benefits (e.g. medical, dental,
17		and ter	rm pass benefits).
18			

Article 11 - Medical Examinations

- Employees may be required to submit to a Company paid A. medical examination at the time of employment and any time the Company determines that an employee's physical or mental condition may impair the performance of his duties or poses a safety hazard to himself, other employees, or customers. The employee, upon request, shall be furnished a copy of the Company's medical examiner's report.
- Any information obtained by or as a result of a Company's 11 В. medical examination shall be strictly confidential between 12 the Company, its insurance carriers, the Company's doctor, 13 and the employee, and shall not be divulged to any other 14 person without the written permission of the employee.
 - C. Any employee who fails to pass a Company medical examination shall, at his option, have a review of his case as follows:
 - The employee may employ a qualified medical 1. examiner, of his own choosing and expense, for the purpose conducting physical/mental of a problem(s) examination covering the conditions covered by the medical examiner employed by the Company which found the employee unfit for duty.
 - 2. A copy of the findings of the medical examiner chosen by the employee shall be furnished to the Company; and in the event that such findings verify the findings of the medical examiner employed by the Company, no further review of the case shall be afforded.
 - 3. In the event that the findings of the medical examiner chosen by the employee shall disagree with the findings of the medical examiner employed by the Company, the Company will, at the written request of the employee, ask that the two medical examiners agree upon and appoint a third qualified neutral medical examiner, preferably and

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specialist, for the purpose of making a further 1 medical examination of the employee to determine 2 his fitness for duty. 3 4 5 The said neutral medical examiner shall then make a 4. further examination of the employee in question, and 6 the case shall be settled on the basis of such 7 findings. Copies of such medical examiner's report

employee.

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The expense of employing a neutral medical 5. examiner shall be borne one-half (1/2) by the employee and one-half (1/2) by the Company.

shall be furnished to the Company and to the

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When an employee is removed from service by the D. Company as a result of his failure to pass the Company's medical examination and appeals such action under the provisions of this Article, he must, in order to be considered for lost time, appeal within fourteen (14) days of receipt of the Company's medical examiner's report. If, under the provisions of this Article, his removal from service is ultimately found to be unwarranted, he will be paid retroactively for time lost in the amount that he would have earned in his regularly scheduled work shifts, except to the extent he has unreasonably delayed the medical examination process.

Article 12 - Leaves of Absence

 A. Employees will be eligible for the following leaves of absences: family medical, medical, personal, adoption, jury, military, bereavement, Union and political. Such leaves will be administered in accordance with Company policy. The terms and conditions of the leave must be described in writing and provided to the employee at the onset of the leave.

 A. Family Medical Leave: Employees will be eligible for leave from work pursuant to the terms of the Family Medical Leave Act (FMLA) of 1993. Employees are required to exhaust all paid leave, including accrued vacation prior to being placed on unpaid medical leave for non OJI approved FMLA. Employees may not use sick leave to supplement OJI FMLA but must use accrued vacation for FMLA OJI prior to being placed on unpaid medical leave and may use accrued vacation for non FMLA OJI prior to being placed on unpaid medical leave.

C. Medical Leave: An employee unable to work due to personal illness or injury, physical disability or pregnancy may apply for a medical leave of absence, using the Company specified form. The Company may require such leave to run concurrently with Family Medical Leave. Such application must be accompanied by a physician's explanation of the condition, physical limitations, prognosis for recovery and the length of time the employee will be out of work.

Approved leaves will be for a period of not more than ninety (90) days. Extensions of ninety (90) day increments will be considered when accompanied by the required documentation. Any employee who remains on leave status in excess of three (3) years shall be deemed to have resigned his position, and shall be removed from the seniority roster.

D. <u>Personal Leave</u>: A request for a personal leave of absence shall be considered on its merits, and balanced against the needs of the service. The Company may require such leave to run concurrently with Family Medical Leave. Application for such leave will be made on the Company specified form

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and submitted to the Company, with a copy to the local Union representative. Such leave of absence, if granted, will be for a period of not more than ninety (90) days. Subject to the same criteria, the employee may be eligible for one (1) ninety (90) day extension.

E. Adoption Leave: An employee who chooses to adopt a child may request an unpaid adoption leave of absence. The leave will be granted if the adoption agency and/or adoption laws governing the geographical location where the employee resides require that the employee does not work for an additional specified period of time after having taken custody of the child. Evidence of such requirement must be presented to the Company at the time the written request for the leave is made. The leave will commence on the date the employee takes custody of the child and will continue until a court of competent jurisdiction issues, or refuses to issue, a decree declaring the employee the legal parent of the child. The Company may require such leave to run concurrently with Family Medical Leave.

F. <u>Jury Duty:</u> Employees will be granted time away from work for jury duty, when such event is documented by submission of a court notice. The employee will receive the difference between his regular pay and the actual payment received for jury duty (excluding expense reimbursement). Employees must provide proof of jury duty service and verification of the amount of payment received to the Payroll Department immediately upon receipt of jury duty payment.

Employees assigned to jury duty will not be required to report for work on any day that the jury duty work requires more than two (2) hours. While serving on jury duty, should the employee be released within two (2) hours of reporting for such duty, he will be required to report for work to complete the remainder of his shift for the day.

Employees will remain on their normal shift and scheduled days off, except when jury duty extends beyond five (5) calendar days. In these instances, scheduled days off will be reassigned to Saturday and Sunday for the duration of the jury duty.

G. <u>Military Leave:</u> Employees will be permitted unpaid leave from the Company for military service. Terms and conditions of the leave, and the return to duty, will be those established by law.

Employees will receive a maximum of ten (10) paid working days off within a fourteen (14) calendar day period in a calendar year for reservist training that will not count against the employee's vacation. Employees working a four day workweek will receive a maximum of eight (8) paid working days off within a fourteen (14) calendar day period in a calendar year for reservist training that will not count against the employee's vacation. The Company will pay the employee the difference between his regular pay, excluding shift premium, and the amount received from the military. Employees will be required to provide the Company with a copy of their reserve training orders and will be required to submit to the Company proof of the amount of pay received from the military within seven (7) days after the employee returns. This amount (excluding expenses) will be deducted from the employee's next pay check.

H. Bereavement Leave: Upon providing proper documentation, employees shall be allowed three (3) work days off without loss of pay if they suffer a death in their immediate family. Immediate family for the purposes of this Paragraph shall include: father or step-father (one only), mother or step-mother (one only), spouse, child, brother, sister, father-in-law, mother-in-law, the employee's grandparents, the employee's grandchildren or any legal dependent residing in the employee's household.

I. <u>Union Leave</u>: Employees accepting full-time employment with the Union shall, during such employment, be granted an indefinite unpaid leave of absence by the Company. Such leave will not affect the seniority status of the employee. The employee selected as Assistant General Chairman shall have all employee benefits continue in effect during such leave.

J. An employee on a leave of absence who engages in other employment or uses the time of leave for purposes other than

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that for which it was granted without specific written consent from the Company or does not provide management with current information as to their status upon request or does not return upon completion of the approved leave, will be deemed to have resigned and his name will be stricken from the seniority roster.

K.

Political Leave: Any employee elected or appointed to a full-time Federal or State governmental office will be granted a political leave of absence not to exceed the term of office, or subsequent reelection or reappointment. The application for a political leave must be made in writing to the Company, with a copy to the Union. An employee granted a political leave will retain and accrue classification seniority for the period of the leave, however, no other Company benefits or privileges will be granted or accrued. Employees granted a political leave must give thirty (30) days notice of intent to return.

Article 13 - Sick Leave

A. Employees earn sick leave per calendar month for the months of January, March, April, May, July, August, September, November and December up to a maximum of seventy-two (72) sick leave hours per year for full-time employees and nine (9) sick leave days per year for part-time employees. There will be a maximum accrual cap of one thousand, four hundred (1,400) hours for full-time employees, and one hundred seventy-five (175) days for part-time employees in an employee's sick leave bank. To be eligible for sick leave accrual for the month, an employee must be active (not on a paid or unpaid leave of absence including occupational injury) for the majority of days in the calendar month. Employees receiving furlough allowance will not be eligible to accrue sick leave.

1. Eligible full-time employees accrue eight (8) hours of sick leave for each accrual month whether working a five (5) day, or a four (4) day workweek and regardless of the shift length. Sick leave is to be used in accordance with Paragraph B. below.

2. Eligible part-time employees accrue one (1) day of sick leave for each accrual month, whether working a five (5) day or a four (4) day workweek, and regardless of the shift length. A sick day is to be used in accordance with Paragraph B. below.

B. Accrued sick leave is used to compensate employees for absences due to personal illness or injury only (off the job). Sick leave will not be used to supplement statutory benefits for OI. Employees eligible to use accrued sick time will be paid at fifty percent (50%) of the employee's scheduled hours for the first three (3) days of each occurrence and decremented at a fifty percent (50%) rate. Full-time employees who have eight hundred (800) or more hours in their sick leave bank on the date of the sick leave occurrence and part-time employees who have one hundred (100) or more days in their sick leave bank on the date of the sick occurrence will be paid one hundred (100 %) percent and decremented one hundred (100 %) percent from their sick

bank. Employees hospitalized overnight within the first three (3) days of any occurrence will have applicable sick leave days paid at one hundred (100 %) percent.

1. Full-time employees eligible to use sick leave, use sick leave in increments of full hours.

2. Part-time employees, eligible to use sick leave, use sick leave for absences will use the following chart when converting pay hours to the number of days to be deducted from his sick bank:

Number of pay hours 1	Number of days deducted
Less than 3 hours	0.5 day
3 to 6 hours	1.0 day
More than 6 but less than	9 hours 1.5 days
9 to less than 12 hours	2.0 days
12 to less than 15 hours	2.5 days
15 or more	3.0 days

3. Notwithstanding Paragraph B.2 above, a part-time employee, eligible to use sick leave, with regularly scheduled shifts of less than three (3) hours will have one (1) sick leave day deducted from his sick leave bank when absent for his regularly scheduled shift.

C. Sick occurrences under these procedures may subject employees to departmental attendance control procedures. An employee reporting off work sick is required to notify his supervisor (or designee) and disclose the nature of the unscheduled absence as far in advance as possible, but no later than the time established by local management. Employees will not be compensated when unscheduled absences are not reported within the established timeframes, however, such absences will be considered an attendance occurrence.

D. Employees covered by this Agreement and the Union recognize the obligations of employees of being truthful and honest in preventing unnecessary absences or other abuses of sick leave privileges. Employees may be required to present

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confirmation of illness and the Company reserves the right to require, when in doubt of *bona fide* claim, a physician's certificate to confirm such sick claim. Abuse of sick leave privileges may subject the employee to disciplinary action up to and including termination.

E. Employees are required to exhaust all paid leave prior to being placed on unpaid medical leave for non OJI(and non-FMLA), and are required to exhaust all paid leave, including accrued vacation, for non-OJI approved FMLA prior to being placed on unpaid medical leave. Employees may not use sick leave to supplement OJI medical leave but must use accrued vacation for FMLA OJI and may use accrued vacation for non-FMLA OJI.

F. Employees on a medical leave of absence will not continue Company paid benefits beyond one hundred twenty (120) days from their last paid date, except that employees on medical leave as a result of an occupational injury will have medical/dental benefits extended for nine (9) months after the last compensated day provided the employee continues to pay his/her portion of the cost.

G. The employee's current Catastrophic Bank, if any, will be converted to sick leave on January 1, 2000. Employees who have more than one hundred seventy-five (175) days in their catastrophic bank to be converted to sick leave days will maintain the higher amount and will not accrue sick leave days until such time that the employee's available sick leave bank is reduced below the one hundred seventy-five (175) day maximum cap.

 H. Full-time employees transferring to part-time, or displaced to part-time, will have their full-time sick leave converted to part-time by dividing the number of full-time sick leave hours by four (4) on the effective date of the transfer. The result is the number of days in the employee's part-time sick leave bank. If the result exceeds one hundred seventy-five (175) days, the employee will maintain the higher amount and will not accrue sick leave days until such time that the employee's available sick leave bank is reduced below the one hundred seventy-five (175) day maximum cap.

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Part-time employees transferring to full-time, or recalled to full-time, will have their sick leave converted to full-time by multiplying the number of part-time sick days by four (4) hours on the effective date of the transfer. The result is the number of hours in the employee's full-time sick leave bank.

Article 14 - Holidays

A. The following days are designated paid holidays: New Year's Day, Independence Day, Memorial Day, Labor Day, Thanksgiving Day, and Christmas Day. The holidays affected by the Federal Holiday Act are observed on the date established by Federal Law. Employees receiving furlough will not be eligible for holidays.

Effective January 1, 2009, Martin Luther King Day will be added as a designated holiday.

B. When a full complement is not required on a holiday, the day off is offered on a basis of classification seniority within the classification, duty assignment, and starting time of the shift. Requests for the day off must be received at least fourteen (14) calendar days prior to the holiday.

C. For pay purposes the holiday period shall be the twenty-four hour period beginning at 0001 local time and will include all consecutive time worked for any shift begun during this period.

- D. An employee on active pay status who is scheduled to work on a holiday and fails to work due to illness or injury shall receive holiday pay computed at his straight time rate (excluding shift premium) for that day. There shall be no charge to his accrued sick leave. The unscheduled absence will be an attendance occurrence.
- If a holiday falls within an employee's vacation period, he will receive eight (8) hours of extra pay at straight-time rates in lieu of the holiday, whether working a five (5) day, or a four (4) day workweek and regardless of the shift length.
- F. Employees will receive straight-time pay for regularly scheduled hours worked on a holiday. In addition each employee on active pay status will receive holiday pay for holidays at his regular rate of pay or such employee may elect to receive compensatory time as provided for below and in Paragraph G. of this Article. Holiday pay is defined as follows:

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2		1. For full-time employees holiday pay will be equal to
3		eight (8) hours of pay, or converted to eight (8)
4		hours of compensatory time, whether working a five
5		(5) day workweek, or a four (4) day workweek and
6		regardless of the shift length.
7		
8		2. For part-time employees scheduled to work, holiday
9		pay will be equal to the number of paid hours the
10		employee was scheduled to work or converted to an
11		equal number of compensatory time hours. For part-
12		time employees not scheduled to work, holiday pay
13.		will be equal to the daily average of regularly
14		scheduled paid hours for the week.
15		•
16	G.	Compensatory time may be accrued up to a maximum of
17		forty (40) hours as described in Paragraphs F.1 and F.2
18		above. Requests for compensatory time off must be
19		submitted subject to local policy and will be granted based
20		on the needs of service.
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Article 15 - Vacations

A.

During the first calendar year of service, full-time employees earn eight (8) hours of vacation, and part-time employees earn one (1) day of vacation, for each full calendar month of employment, up to a maximum of eighty (80) hours for full-time and ten (10) days for part-time (no days are earned in June or October). In the first month of hire, credit will be given if hired on or before the fifteenth (15th) of that month. Probationary employees are not eligible for vacation credit or accrual until completion of ninety (90) workdays of service, at which time accrual will be retroactive.

B. Following the employee's first calendar year of service, the amount of vacation earned increases as the employee begins the years of service designated in 15.B.1 and 15.B.2 below:

1. Full-Time Employees - (effective January 1, 2009)

1 3	(
When Empls. Begin	Monthly	Max. Yearly
<u>Their</u>	<u>Accrual</u>	<u>Accrual</u>
1st yr of service	8 hours	80 hours
5th yr of service	12 hours	120 hours
14th yr of service	16 hours	160 hours

(Note: Employees do not accrue vacation in the months of June and October.)

2. Effective January 1, 2009, eligible part-time employees scheduled to work a five (5) day workweek for the majority of weeks in the vacation accrual month, will accrue vacation as outlined below for five (5) day workweeks. Eligible part-time employees scheduled to work a 4 (four) day workweek for the majority of weeks in the vacation accrual month, will accrue vacation as outlined below for four (4) day workweeks.

Should the part-time employee work an equal number of four (4) day and five (5) day workweeks in the accrual month, the employee will accrue according to the five (5) day workweek chart below. For the purposes of this provision, workweeks shall be considered within the month based on the first day of the workweek (Monday). For example, a

1 2 3	Case3:1	2-cv-0586	workweek beg be considered accrual rate.	inning on	Monday,	April 28,	would
4 5 6			PART-TIME D WORKWEEKS		EES WOF	RKING 5	DAY
v			When Empls. B <u>Their</u> 1st yr of servi	egin M <u>A</u> ce	Monthly <u>Accrual</u> 1 day	Max. Yea <u>Accrua</u> 10 days	1
			5th yr of serv		.5 days	15 days	
			14th yr of serv	rice 2	.0 days	20 days	3
7 8 9			(Note: Employees and October.)	do not accrue	e vacation in	the months	of June
10 11			PART-TIME D WORKWEEKS		EES WOR	RKING 4	DAY
			When Empls. B <u>Their</u> 1st yr of servi	A	Ionthly <u>Accrual</u> .8 days	Max. Yea Accrua 8 days	<u>l</u>
			5th yr of servi		.o days .2 days	12 days	
			14th yr of serv		.6 days	16 days	
12 13	(Note: Employees do not accrue vacation in the months of Juneand October.)						
14 15 16 17 18 19	C. To be eligible for vacation accrual for the month, an employee must be active (not on a paid or unpaid leave of absence including occupational injury) for the majority of days in the calendar month. Employees receiving furlough allowance will not be eligible to accrue vacation.						
20 21 22 23 24	D. Vacation pay is computed at the employee's regular rate of pay. For full-time employees a vacation day will be equal to the scheduled hours for the day.						
25 26 27 28		1.	For part-time employees, the vacation day will be equal to the number of paid hours for which the employee was scheduled to work.				
29 30 31 32 33 34		2.	For part-time open-time employees, vacation pay for each vacation day during the vacation period will be equal to the daily average of the regularly scheduled paid hours the previous week. For a DAT vacation day, the day will be equal to the number of regularly				

scheduled paid hours for which the employee was scheduled to work.

E. In Class I stations, Vacations will be bid separately for full-time and part-time employees and will be awarded on a classification seniority basis. In Class II stations, vacations for full-time and part-time employees may be bid together and will be awarded on a classification seniority basis. The number of employees from each classification/duty assignment permitted off at any time may be restricted based on the needs of service. Vacation bids may be bid separately by classification and/or duty assignment.

F. Vacations will be bid for the full calendar year and must be posted and bid by December 15 of the prior year. Vacations will be bid in full week increments on a single round basis and will be posted with all weeks beginning on Mondays.

G. Eligible full-time employees may elect to use up to eighty (80) hours, and eligible part-time employees may elect to use up to ten (10) days, of earned vacation time to be taken as Day-At-a-Time (DAT) vacation as provided for in Paragraph N. Prior to bidding vacation for the following year, employees will be required to designate the number of vacation weeks they will bid and the number of DAT hours/days they will set aside.

H. Awarded vacations periods will be scheduled concurrent with the employee's regularly scheduled days off. These vacation periods will be assigned before or after the scheduled days off, so that the majority of the vacation days fall during the week that was awarded. Regularly scheduled days off for an open-time employee for an awarded vacation period will be Saturday and Sunday. The Company will adjust an open-time employee's days off for the week following the vacation period to be Monday and Tuesday, if the employee was unable to successfully bid either Saturday and Sunday off the week prior to the awarded vacation period or Monday and Tuesday off the week following the awarded vacation period.

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- Vacations will be taken in the year earned. Employee vacation accruals in the current year may be taken in advance of time earned. If an employee terminates before the vacation time is actually earned, the unearned time will be deducted from his final paycheck.
- 7 J. Trading of vacation periods is not permit Article 15 r,
 8 during a calendar year, vacation periods of five (5) days or
 9 more that are available or become available, may be awarded
 10 to the senior Agent with a preferential bid on file for that
 11 vacation time period. This provision shall be subject to the
 12 needs of service and will not apply when the Company has
 13 less than 30 days notice of such vacated vacation period.
- K. 15 Agents transferring to a different station or different vacation 16 bid area or part-time employees awarded permanent fulltime vacancies or full-time employees awarded part-time 17 vacancies or Agents promoted to premium classifications 18 shall be allowed to reschedule their vacation period(s) to 19 available vacation weeks if their previous bid vacation 20 21 periods are not available. If sufficient vacation weeks are not 22 available, the Company will designate additional vacation 23 weeks sufficient to accommodate the employee's remaining 24 vacation weeks.
- Vacation earned but not taken during the calendar year will be paid during the first quarter of the following year. These days will be paid at the employee's rate of pay on December 31 of the calendar year in which they were earned.
- M. Prior to implementation of this Vacations Article in January 1, 2000, employees with existing PDO/Reserve Bank balances must choose one of the following options:
 - 1. Be paid for such balance at the employee's rate of pay on their last active day with the Company; or
 - 2. Be paid for such balance as a lump sum payment in the first quarter of 2000; or
- 41 3. Convert the days to sick leave.

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The above conversion will be accomplished on a one time basis and once the selection is made, changes after selection will not be permitted.

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- 5 N. Employees will be required to bid a minimum of two (2) 6 weeks vacation annually. DAT vacation requests must be 7 submitted in writing by the employee no later than three (3) 8 days prior to the requested day off. DAT vacation requests 9 will be granted based on the needs of service in seniority 10 order within the classification, duty assignment and shift. An 11 employee will not be eligible for DAT vacation when on a 12 scheduled day off, a Company recognized holiday, during a scheduled vacation period, or during a shift swap to work. 13
- Upon an employee's termination or retirement from the Company, unused accrued vacation will be paid at the employee's current rate of pay.
- P. Employees who fail to bid will be bypassed. Bypassed employees who report late for bidding will be permitted to select from any remaining open vacation weeks at the time they report for bidding. Bypassed employees who fail to report for bidding during the bid process will be assigned vacation weeks from the remaining open vacation weeks.
- 26 Q. Employees who have a negative vacation balance at the end 27 of the year or upon their resignation or retirement, will be 28 required to repay the days through payroll deduction.

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Article 16 - Limited Duty

Limited duty may be offered to employees for up to a maximum of sixty (60) workdays per injury or disability, as determined by the Company's Customer Service Department Limited Duty policy. An occupationally injured employee is required to accept a limited-duty position provided he is qualified and the duties of the position do not exceed the restrictions provided by the employee's physician. The Company may assign a limited duty employee any work for which he is qualified.

1	Article	e 17 - Probation
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3	A.	An employee shall be on probation for the first ninety (90)
4		active workdays.
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6	В.	During probation, the employee's work schedule will be set
7		by the Company.
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9	C.	The Company has no responsibility to re-employ any
10		employee separated for any reason during the probationary
11		period. Probationary employees separated from the
12		Company lose all accrued seniority.
13		
14	D.	Probationary employees are not eligible for vacation or sick
15		leave credit or accrual until completion of ninety (90)
16		workdays of service, at which time vacation and sick leave
17		accrual will be retroactive.

Article 18 - Uniforms

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Employees are required to wear a uniform while on duty in compliance with Company uniform dress code standards.

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A. Employees are required to purchase the initial basic uniform issues, except where laws require the Company to pay for costs of providing and replacing uniforms.

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10 B. Payroll deductions in the amount of \$10.00 per pay period for full-time employees, and \$5.50 per pay period for part-time employees, will be made for purchase of basic issue uniform items.

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15 C. Basic issue uniform pieces will be replaced at Company 16 expense based on appearance and wear, or approximately 17 every eighteen (18) months.

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D. Employees may purchase uniform pieces in addition to the required basic issue at their own expense at any time.

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22 E. Uniform pieces, which are damaged beyond repair by 23 aircraft fluids, cargo, cargo bins, etc., will be replaced with 24 the Company paying the full cost of replacement.

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Employees who lose uniform pieces or damage uniform pieces as a result of improper care/maintenance or cleaning or as a result of not wearing protective clothing will be responsible to pay for replacement pieces.

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F. Uniform account balances for employees who are furloughed will be frozen. Payroll deductions will resume when the employee is recalled to active service.

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35 G. Employees who terminate or resign are required to pay the outstanding uniform account balance to the Company.

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38 H. The Company will determine the required basic uniform items.

I. 1 Optional uniform pieces may be purchased by employees. 2 Payment for optional uniform pieces will be a one-time lump 3 sum payroll deduction. 4 5 J. Protective clothing will be provided by the Company as 6 follows: 7 8 1. Parkas or coveralls (employee will select one only) 9 will be provided to employees assigned to the ramp in locations where below-freezing weather occurs 10 11 for frequent, extended periods of time. Employees 12 who have previously been issued parkas, will be 13 eligible to receive one pair of coveralls provided the 14 parka being replaced is at least sixty (60) months 15 old. 16 2. 17 Rain gear is provided to employees assigned to the 18 ramp. 19 20 3. Ear protectors are provided to and must be worn by 21 employees assigned to positions exposed to aircraft 22 noise. 23 24 4. Kneepads are provided to employees assigned to the ramp in an aircraft loading/unloading capacity. 25 26 5. 27 Articles of protective clothing damaged by aircraft 28 fluids, cargo, cargo bins, etc., will be replaced by the 29 Company. Articles of protective clothing lost or 30 damaged by the employee will be replaced by the 31 employee. 32 33 6. Employees transferring outside the bargaining unit 34 or who terminate or resign are required to return all 35 articles of protective clothing to the Company. 36 37 K. The Company reserves the right to utilize vendor-provided

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applicable.

uniforms and laundering. In the event the Company adopts a

vendor uniform system Paragraphs A and F will no longer be

1	Articl	e 19 - S	Shift Definition		
2					
3	A.	Shift	s are defined based on the scheduled starting time, as		
4		follo	follows:		
5					
6		1.	Shift 1: Employees scheduled to report to work at or		
7			after 0500, but before 1200, are on Shift 1.		
8			,		
9		2.	Shift 2: Employees scheduled to report to work at or		
10			after 1200, but before 1800, are on Shift 2.		
11					
12		3.	Shift 3: Employees scheduled to report to work at or		
13			after 1800, but before 0500, are on Shift 3.		
14			,		

Article 20 - Grievance Procedure

A. Union Representatives

The Union will be represented by properly designated committeemen in each station. Committeemen shall be allowed reasonable time required for authorized Union business during working hours, consistent with the needs of the service and shall be compensated for such time at their straight time rate. "Authorized Union business" is that relating to the investigation of grievances, disciplinary action, hearings, and grievance meetings with officials of the Company. In the conduct of such authorized Union business, the committeeman shall notify his supervisor of his desire to leave his work place, the reason therefore, and shall notify his supervisor of his return. When it is necessary for a committeeman to enter a department other than his own, he shall report immediately to the supervisor of that department stating the nature of his business.

The Union will be further represented at each point where Local Lodges exist by a Local Committee consisting of three (3) members elected by the Local membership; one of whom will be known as the Chairman. This Committee will deal with officials of the Company together with the Assistant General Chairman, or other accredited representatives of the Union. The Company and the Union will keep the other party advised through written notice of any change in authorized representatives.

It is understood that officials of either party having responsibilities under this procedure may delegate those responsibilities to another authorized representative.

The General Chairman, Assistant General Chairman, or other accredited representatives of the Union shall be permitted at any time to enter departments or facilities of the Company for the purpose of investigating grievances and disputes after contacting the Company representatives in charge and advising the purpose of their visit.

B. Grievance Steps

The procedure for the presentation and adjustment of disputes or grievances that may arise will be as follows:

Oral Step

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 Any employee or group of employees who believe that any provision of this Agreement has not been properly applied or interpreted, may orally present the grievance to their immediate supervisor within five (5) days of the occurrence that leads to the grievance. The Supervisor shall give a oral decision to the employee(s) within twenty-four (24) hours of the discussion. Employees may be accompanied by an accredited representative of the Union at this step. Oral step decisions are non-precedential.

Step 1

If the employee is not satisfied with the verbal decision of the employee's immediate supervisor, the matter, through the local committee, must be reduced to writing on a standard grievance form and given to his Station Director/Manager within five (5) days of the verbal decision. The Station Director/Manager will render a decision in writing to the employee within seven (7) days of receipt of the grievance, and a copy of the decision will be provided to the accredited representative of the Union. Step 1 decisions are nonprecedential.

Step 2

If no satisfactory adjustment is reached in the previous Step, the grievance may be appealed with or through the Local Grievance Committee within ten (10) days of the receipt of the Step 1 decision to the Customer Service Director. The Customer Service Director may, at his discretion, establish hearing dates to assist in the timely resolution of such grievances. The Customer Service Director will render a decision in writing within fourteen (14) days of receipt of the appeal, or within seven (7) days of a hearing, whichever is later.

Step 3

If no satisfactory adjustment is reached in the previous Step, the decision may be appealed with or through the Assistant General Chairman or his designee within fourteen (14) days of the receipt of the Step 2 decision to the Vice President - Labor Relations, or his designee. The Vice President - Labor Relations, or his designee, shall schedule meetings consistent with the availability of the Assistant General Chairman on a frequency that will assure timely resolution or disposition of the grievances. The Vice President - Labor Relations, or his designee, shall render a decision in writing in the space provided for it on the standard official grievance form as soon as possible, but not later than fifteen (15) days following the date of the Step 3 meeting.

At the request of either party and by mutual written agreement between the Vice President - Labor Relations, or his designee, and the Assistant General Chairman, the parties may elect to have the grievance by-pass Step 3 and submit the grievance to the Mediation Process described in Paragraph K.

Step 4

If no satisfactory adjustment is reached in the previous step, the decision may be appealed to the System Board of Arbitration by presenting it through the Assistant General Chairman. The written appeal must be submitted by the Assistant General Chairman to the Vice President - Labor Relations, or his designee, within thirty (30) days of the receipt of the Step 3 decision.

C. Issuance of Discipline

No employee who has successfully completed his probationary period will be disciplined to the extent of loss of pay or discharge without being advised in writing of the charge(s) preferred against him leading to such action. Such notice, or notice of any other disciplinary action, shall be presented to the employee not later than fourteen (14) days from the time the Customer Service Department learns of the

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incident upon which such charge(s) is based, with a copy to the local committee and Assistant General Chairman.

D. Disciplinary Grievances Other Than Discharge

In cases of discipline other than discharge, the employee may request a hearing at the Step 1 level. The request for a hearing must be submitted with the written grievance.

The hearing will be scheduled within ten (10) days of the Station Director/Manager's receipt of the grievance. The Station Director/Manager will render a decision in writing to the employee within ten (10) days of the hearing, and a copy of the decision will be provided to the accredited representative of the Union, and thereafter Steps 2 and above shall apply. Step 1 decisions are non-precedential. The time frame described in this Paragraph is an exception to the normal time frames within Step 1.

E. Discharge Grievances

In cases of discharge, the affected employee through the Local Committee, shall file his initial grievance with the Customer Service Director within seven (7) days of the discharge. The Customer Service Director shall schedule a hearing on the discharge grievance within ten (10) days of the filing of the grievance. The written decision of the Customer Service Director shall be issued within ten (10) days of the hearing, and thereafter Steps 3 and above shall apply.

F. Remedy

The hearing officer of any suspension or discharge shall have the authority to grant relief including back pay, seniority and record correction appropriate to cases where it is decided to reduce or eliminate disciplinary penalties determined to be unwarranted under the standard of just cause.

G. Time Limits

1 2		1. The time limits set forth in this Article may only be waived by mutual, written agreement of the parties.
3 4		2. Failure of the Company to answer grievances within
5		the prescribed time limits at any step automatically
6		moves such grievances to the next level of the
7		grievance procedure.
8		8-10 remove Processing
9		3. Failure of the employee or his Union representatives
10		to comply with any of the prescribed time limits will
11		withdraw any such grievances from further
12		consideration.
13		
14	H.	Probationary Employees
15		
16		Probationary employees may be disciplined or discharged at
17		the Company's discretion and no probationary employee
18		shall have the right to grieve any disciplinary or discharge
19		action of the Company.
20	_	
21	I.	Hearings
22		
23		All hearings and investigations will be conducted during
24		regular day shift working hours, and Committee members
25		and necessary employee witnesses shall receive only straight
26		time rate while handling grievances or attending
27		investigations.
28 29		The Company official to whom a grievenes appeal is
30		The Company official to whom a grievance appeal is submitted under this section may designate another member
31		of management as hearing officer as necessary.
32		of management as hearing officer as necessary.
33	J.	Union Activity
34	J.	
35		No employee selected as committeeman or officer of the
36		Union will be discriminated against for lawful activity on
37		behalf of the Union.
38		
39	K.	Mediation Process
40	-	

1		When the Mediation Process is mutually agreed to in order		
2	to by	pass Step 3 of the grievance process, the following will		
3	apply	y:		
4				
5	1.	The issues mediated will be the same as the issues		
6		the parties have failed to resolve through the		
7		grievance process. The presentation of evidence is		
8		not limited to that presented at any previous step of		
9		the grievance procedure. The rules of evidence will		
10		not apply and no transcript of the Mediation		
11		Conference shall be made.		
12				
13	2.	The grievant(s) will have the right to be present for		
14		the presentation of the case. Other attendees will		
15		include those individuals needed to present the		
16		parties' positions and to reach agreement with the		
17		authority to bind their respective parties. Non-		
18		participating observers will not be admitted except		
19		by mutual agreement of the parties.		
20		,		
21	3.	The Company and the Union shall each appoint a		
22		principal spokesperson for the Mediation		
23		Conference.		
24				
25	4.	The Mediator has the authority to meet both jointly		
26		and separately with the parties; however, the		
27		mediator has no authority to compel resolution of		
28		the grievance.		
29		Site , water		
30	5.	Any grievance settled during a Mediation		
31		Conference that is intended to be non-precedent		
32		setting shall be so stated in a jointly executed		
33		settlement agreement.		
34		between agreement.		
35	6.	If no settlement is reached during the Mediation		
36	•	Conference, the Mediator shall provide the parties		
37		with an immediate oral advisory decision involving		
38		the interpretation or application of the collective		
39		bargaining agreement, together with the reasons for		
40		his decision, unless both parties agree that no		
41		opinion shall be provided.		
-		-1		

Case3:12-cv-058 7.	60-CRB Document59-3 Filed01/21/14 Page87 of 161 The advisory decision of the mediator, if accepted by the parties, shall not constitute a precedent, unless the parties agree otherwise.
8.	Any written material or documentary evidence presented to the Mediator or to the other party shall

the end of the Mediation Conference.

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9. In the event that a grievance, which has been the subject of a Mediation Conference, is subsequently heard before the System Board of Adjustment, the mediator may not serve as the arbitrator, nor may he be called as a witness by either party in the Board's proceedings. During the System Board proceedings on such a grievance, no reference will be made to the fact that the grievance was the subject of a Mediation Conference; nor will there be any reference to statements made, documents provided, or actions taken by either the Mediator or the participants during the course of a Mediation Conference, unless the party offering such statements, documents or actions would have had access or entitlement to them outside of the Mediation Conference.

be returned to the party presenting that material at

- 10. By agreeing to schedule a Mediation Conference, the parties are not waiving any procedural arguments that they may have regarding the case. Both the Company and the Union reserve the right to raise jurisdictional or procedural issues notwithstanding their agreement to schedule such a conference.
- 11. All parties in the Mediation Conference, including the Mediator, are barred from disseminating information pertaining to the conference and/or individual grievances to the public, the media or like source.
- 12. All mediation fees and expenses will be shared equally between the parties. The Mediation Con-

ference will be held in the same location, as would a
System Board hearing.

Mediators will be selected by mutual agreement of the parties. If the parties are unable to agree to a

14. If a mediated grievance is not resolved at the mediation conference, that grievance must be appealed within thirty (30) calendar days to the System Board of Adjustment.

appealing the grievance to the System Board.

mediator, then either party may write to the other

L. Stenographic Report

When it is mutually agreed that a stenographic report is to be taken by a public stenographer of any investigation or hearing provided for in this Agreement, the cost will be borne equally by both parties to the dispute. When it is not mutually agreed that a stenographic report of the proceedings be taken by a public stenographer, the stenographic report of any such investigation or hearing may be taken by either of the parties to the dispute. A copy of such stenographic record will be furnished to the other party to the dispute upon request at a pro rata cost. The cost of any additional copies requested by either party shall be borne by the party requesting them, whether the stenographic record is taken by mutual agreement or otherwise.

Article 21 - System Board of Arbitration

A. In compliance with Section 204, Title II of the Railway
Labor Act, as amended, there is hereby established a System
Board of Arbitration (the Board) for the purpose of adjusting
and deciding grievances which may arise under the terms of
this Agreement.

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B. The Board shall consist of three (3) members; a neutral referee, a member selected by the Company and a member selected by the Union. Upon timely receipt of appeal from the Union to the Company's Director of Arbitration, Labor Relations, or following submission of a Company grievance by the Vice President of Labor Relations to the Union and Company members of the Board, the Company's Director of Arbitration, Labor Relations or his designee shall contact the designated representative of the Union to select a mutually agreeable arbitrator to serve as the neutral member of the Board.

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C. The neutral arbitrator shall be selected by the Company and the Union from an established panel of neutrals as described in Paragraph E. If the Company and the Union cannot agree upon the neutral member, they shall select him/her by alternately striking names from the panel. The order of striking shall be determined by coin toss for the first case in which a neutral member is chosen under these provisions and, in subsequent cases, the parties shall alternate taking the first strike. Either the Union or the Company, as the parties determine in each instance, shall contact the selected neutral, with appropriate notice to the other party, to determine his/her availability. Unless otherwise mutually agreed upon, if the neutral member selected for the particular case is unable to serve within ninety (90) days after his/her selection (or fifteen (15) days in the case of an expedited hearing), the neutral who remained on the list prior to the last strike shall be contacted as noted above. Such a procedure will be followed until a panel member is selected to hear the case.

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41 42 D. If the Company or the Union member of the Board considers a grievance which has been submitted to the Board to have sufficient urgency and importance, then that member shall

provide written notice to the parties and the other Board member of the need for an expedited arbitration. The parties shall select an Arbitrator in accordance with the provisions of this Article as expeditiously as possible. The Board hearing shall take place not more than fifteen (15) days following notice of the need for expedited hearing, or at such later date as the parties mutually agree.

E.

The panel of neutrals shall consist of nine (9) neutrals. The parties shall agree on a panel of neutrals in the following manner:

1. Each party shall provide to the other a list of eleven (11) neutrals within fourteen (14) days after the signing of this Agreement. Any names found on both lists will be deemed to be members of the panel. Any other names from either list, which can be agreed upon by the parties, will also be placed on the panel.

2. Should the parties fail to agree upon a panel of nine (9) neutrals within forty-five (45) days after the signing of this Agreement, then either party may petition the National Mediation Board (the NMB) for a list of candidates consisting of the requisite number needed plus a number of additional candidates equal to three (3) times the number of remaining neutrals needed. Any candidate offered by the NMB shall be a member of the National Academy of Arbitrators. The parties will then use an alternate strike process to arrive at the necessary number of neutrals, with the order of striking to be determined by coin toss.

 3. Each panel member shall serve for a minimum period of twelve (12) months, effective on the date that the parties reach resolution on the first panel of thirteen. After a panel member has served for a twelve (12) month period, either the Company or the Union may serve notice to remove him/her by notifying the other party. Within thirty (30) days of such notification or if a vacancy occurs on the panel

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the parties will endeavor to select a replacement. If the parties cannot agree on a replacement panel member within thirty (30) days, either the Union or the Company may petition the National Mediation Board to provide seven (7) names of arbitrators who are members of the National Academy of Arbitrators and the Company and the Union will select under the procedures set forth in Paragraph C. above, one (1) of the seven (7) arbitrators as a replacement panel member.

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F. Hearings of the Board will alternate between the Company's main operating bases and the Company's corporate headquarters unless the parties mutually agree otherwise.

G. The Board shall have jurisdiction over grievances under this Agreement. The jurisdiction of the Board shall not extend to proposed changes in hours of employment, rates of compensation or working conditions covered by this Agreement or any of its amendments.

H. The Board shall consider any grievance properly submitted to it by the Union or by the Vice President of Labor Relations when such grievance has not been previously settled in accordance with the terms provided for in this Agreement.

I. An employee covered by this Agreement may be represented at Board hearings by any person designated by him and the Company may be represented by any person designated by it. Evidence may be presented both orally and in writing. The Board may summon any witnesses who are employed by the Company and who may be deemed necessary by the parties to the dispute.

J. The decision of the System Board shall be rendered within thirty (30) days after the close of the hearing. A majority vote of the members of the Board shall be necessary to make a decision. The decisions will be final and binding upon the Company, the Union and the grievant(s).

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- K. The time limits specified in this Article may be extended by mutual agreement between the parties to this Agreement.
- L. Nothing contained in this Article will be construed to limit, restrict, or abridge the rights or privileges accorded either to the employees, the Company, or their duly accredited representatives under the provisions of the Railway Labor Act, as amended.
- 10 M. The Board shall maintain a complete record of all matters 11 submitted to it for consideration, and of all findings and 12 decisions made by it.
- 14 N. Each of the parties will assume the compensation, travel 15 expense and other expenses of the Board members selected 16 by them.
- O. Each of the parties will assume the compensation, travel expense and other expenses of the witnesses called or summoned by them. A witness who is an employee of the Company shall receive free round trip transportation over the Company system, so far as space is available from the point of duty or assignment to the point at which he must appear as a witness, to the extent permitted by law.
- 26 Ρ. The Company and Union members, acting jointly, shall have 27 the authority to incur such other expenses as, in their judgment, may be deemed necessary for the proper conduct 28 of the business of the Board, and such expenses shall be 29 borne one-half (1/2) by each of the parties. Board members 30 shall be furnished free round trip transportation over the 31 Company system so far as space is available for the purpose 32 of attending meetings of the System Board, to the extent 33 permitted by law. 34
- Q. A Board member shall be free to discharge his duty in his capacity as a System Board member in an independent manner without fear that his individual relations with the Company or with the Union may be affected in any manner by any action taken by him in good faith.

Article 22 – Insurance

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- Active employees covered under this Agreement may elect A. to participate in one of the three levels of medical and dental coverage described in Attachment A. Election to participate in the Company's insurance programs must be accomplished during the annual open enrollment period. Outside of the annual open enrollment, changes to benefits may be made within thirty-one (31) days of a work or family status change (as defined by Company policy).
- B. Employees will be eligible for medical and dental benefits as follows:
 - 1. The following employees will be eligible for Family medical and dental coverage;
 - (a) Full-time employees
 - (b) Part-time employees working in Fleet Service on April 5, 1999, who have recall to a full-time Fleet Service position and have not turned down a recall to a full-time Fleet Service position.
 - (c) Employees working in Fleet Service on April 5, 1999, who subsequently are displaced from a full-time Fleet Service position to a part-time position, providing they do not turn down recall to a full-time Fleet Service position.
 - 2. Part-time employees not eligible for coverage as described in Paragraph B.1 above will be eligible for individual or family medical and dental benefits at two times the full-time rates as described in Attachment A.
- Coverage will cease when an employee begins unpaid leave status except that coverage may be extended to an employee on Medical Leave as outlined below and also as provided for in the Furlough Benefits Article of this Agreement.

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A non-probationary employee on medical leave may extend his medical/dental coverage for a period of up to one hundred twenty (120) days after his last compensated day provided the employee continues to pay his portion of the cost of the applicable medical/dental insurance except that employees on medical leave as a result of an occupational injury will have medical/dental benefits extended for nine (9) months after the last compensated day provided the employee continues to pay his/her portion of the cost. An employee on Family Medical Leave may extend coverage pursuant to the provisions of the Family Medical Leave Act.

D. Retirement

1. Employees must have attained the age of at least fifty-five (55) and have completed a minimum of five (5) years of credited service prior to their last paid day of employment to be eligible for medical/dental coverage during retirement as described in Attachment B. Full-time employees will be eligible for individual and family medical and dental benefits.

2. Retiree monthly medical contributions will be deducted from monthly retirement benefits or will be paid directly by the retiree.

3. Should the Company extend the duration of COBRA benefits to retirees of any other represented group such extension will also be made available to employees covered under the agreement.

E. The following Basic Group Life Insurance is provided by the Company.

1. Thirty-five thousand dollars (\$35,000) of life insurance coverage for each full-time employee. An equal amount of accidental death and dismemberment insurance coverage is included.

Seventeen thousand, five hundred dollars (\$17,500) 1 2. of life insurance coverage for each part-time 2 employee. An equal amount of accidental death and 3 dismemberment insurance coverage is included. 4 5 F. Each employee may purchase the following additional 6 Group Life Insurance: Rates for various life insurance 7 options listed below may vary from year to year. Any change 8 in rates will be communicated to all employees. 9 10 Full Basic Life Insurance is equal to two (2) times 1. 11 12 the employee's basic annual salary. An equal amount of accidental death and dismemberment 13 insurance coverage is included. Premiums on the 14 amount of coverage in excess of the first thirty-five 15 thousand dollars (\$35,000) for a full-time employee 16 and the first seventeen thousand, five hundred 17 dollars (\$17,500) for part-time employees will be 18 paid by the employee choosing this additional 19 coverage. Maximum coverage available is two 20 hundred thousand dollars (\$200,000). 21 22 An employee must have Full Basic coverage of two 2. 23 times his basic annual salary to purchase Option I 24 and must have Full Basic coverage of two times his 25 basic annual salary and Option I coverage to 26 purchase Option II coverage. 27 28 Option I, optional life insurance equal to an 29 (a) additional one hundred percent (100%) of 30 31 employee's basic annual Maximum coverage under Option I is one 32 hundred thousand dollars (\$100,000). 33 34 Option II, optional life insurance equal to an 35 (b) additional one hundred percent (100%) of 36 employee's basic annual 37 38 Maximum coverage under Option II is one hundred thousand dollars (\$100,000). 39 40

G. Voluntary Group Accidental Death and Dismemberment Insurance may be purchased in ten thousand dollar (\$10,000)

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1		increments, up to a maximum of three hundred thousand
2		dollars (\$300,000).
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4	H.	The Company will not oppose the posting of any bulletins
5		offering hangits provided by any insurance company

 offering benefits provided by any insurance company sanctioned by the IAM & AW (excluding the current LTD Plan offered through the company by NGP) on IAM bulletin boards that US Airways does not offer under the current benefits for Employees covered under this Agreement.

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2 3 US Airways shall contribute to the I.A.M. National Pension A. 4 Fund, National Pension Plan in accordance with the following terms: 5 6 Participation - All full-time and part-time Fleet 7 1. Service personnel who are represented by the 8 9 International Association of **Machinists** Aerospace Workers shall be eligible to participate in 10 the Plan effective January 1, 2003 or beginning on 11 the first day of employment if later. Notwithstanding 12 13 the above, contributions on behalf of probationary employees will be made retroactively after the 14 ninety (90) day probationary period has been 15 completed. 16 17 18 2. US Airways will contribute to the I.A.M. National Pension Fund, National Pension Plan as follows: 19 20 Full Time Employees 21 Hourly Pension Rate of \$.95 cents 22 Hourly Pension Rate of \$1.00 effective 7/4/05 23 Hourly Pension Rate of \$1.05 effective 7/2/07 24 25 Part Time Employees 26 Hourly Pension Rate of \$.60 cents 27 Hourly Pension Rate of \$.65 cents effective 7/14/08 28 29 3. Benefit Levels and Other Terms - District Lodge 30 141 and US Airways hereby adopt and agree to be 31 32 bound by the Trust Agreement, dated May 1, 1960, as amended, creating the I.A.M. National Pension 33 Fund and the Plan rules adopted by the Trustees of 34 the I.A.M. National Pension Fund in establishing 35 and administering the foregoing Plan pursuant to the 36

time.

said Trust Agreement, as currently in effect and as

the Trust and Plan may be amended from time to

The Company is obligated to contribute at the agreed rate and does not guarantee that agreed rate will provide the current benefit.

4. Future – In the event the Trustees of the IAM National Pension Fund terminate the Company's participation in the Plan for any reason, other than failure to comply with the terms of this Agreement, the Company shall have the right to withdraw from the Plan and shall not be required to take any action other than as required in this Agreement, to avoid termination. If participation is terminated the Company shall be required to make contributions to the 401k Plan equivalent to the level required under this Agreement.

5. Construction – This Article contains the entire Agreement between the parties regarding pensions and retirement under this Plan and any contrary provisions in this Agreement shall be void. No oral or written modification of this Agreement shall be binding upon the Trustees of the I.A.M. National Pension Fund. No grievance procedure, settlement or arbitration decision with respect to the obligation to contribute shall be binding upon the Trustees of the said Pension Fund.

 B. The 401(k) account is established to allow employees to defer pay on a pre-tax basis. The employee contribution is voluntary and is limited based upon Internal Revenue Service regulations.

C. In order to be eligible to participate in the 401(k) Plan, the employee must be eighteen (18) years of age or older with at least 90 days of continuous service. This includes part-time and full-time employees.

D. The following enhancements to the 401 (k) were agreed to as part of the August 2002 Restructuring Agreement:

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1. Permit after-tax contributions to 401(k) Plan. US Airways will implement six (6) months from date of 2 signing. 3 Establish brokerage account in 401(k) Plan pending 4 5 approval from the Pension Investment Committee whose 6 approval shall not be unreasonably withheld. All 7 administrative costs associated with the brokerage account will be borne by the employee. 8 9 Permit catch-up contributions to 401(k) Plan pursuant to IRC Section 414(v). US Airways will implement during 10 the second half of 2003. 11 Increase pre-tax elective deferrals in 401(k) Plan to 12 twenty-two percent (22%) for non-highly compensated 13 employees. Implementation will be effective January 1, 14 2003. 15 Add periodic distributions to 401(k) Plan. US Airways 16 17

Article 24 - Training, Travel Pay and Meal Per Diem

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- A. Employees are required to attend and successfully complete training programs sponsored by the Company.
- 6 B. The following provisions will apply to employees who fail to successfully complete Fleet Service training programs required by the Company:
 - 1. If the training was required as a result of a voluntary transfer, the employee will be returned to his original station and duty assignment and will be assigned a schedule.
 - 2. If the training was required as a result of an involuntary displacement, the employee may file an internal station or system preferential transfer bid for transfer to any other duty assignment within Fleet Service. In the event the employee is unable to successfully transfer under these provisions, he will be placed on furlough status.
 - C. Employees who do not successfully complete training will be prohibited from transferring to any vacancy requiring the same training curriculum for a period of one (1) year following the employee's return date.
- D. The Company reserves the right to have employees attend training programs during their normal shift when it is operationally possible.
- 32 E. The Company may reassign employees to different shifts 33 and days off when required to attend training when a 34 minimum of five (5) days notice is provided.
- 36 F. Compensation for Training
- 1. Full-time employees required to attend training on a scheduled workday will receive pay for the actual classroom hours, plus any hours worked excluding an unpaid meal period. Where actual classroom hours, plus hours worked excluding an unpaid meal

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1			period, exceed the full-time employees regularly
2			scheduled paid hours for the day (8 or 10 hours),
3			employees will be compensated at the applicable
4			rate.
5			
6		2.	Full-time employees attending training on a
7			scheduled day off will be paid the number of actual
8			classroom hours, excluding an unpaid meal period,
. 9			at the applicable rate.
10			
11		3.	Part-time employees attending training on a
12			scheduled workday or a scheduled day off will be
13			paid the number of actual classroom hours,
14	·		excluding an unpaid meal period, at the applicable
15			rate.
16			
17	G.	Employ	yees required to attend training away from the
18		geogra	phic location of their station are compensated for
19		travel	time as outlined below. Travel time includes all
20		schedu	led flight time; all required scheduled connecting
21		time; a	and required waiting time from the conclusion of
22		training	g, excluding overnights.
23			· · · · · · · · · · · · · · · · · · ·
24		1.	Full-time employees traveling to and/or attending
25			training away from the geographic location of their
26			station on a scheduled workday will be compensated
27			for a minimum of their regularly scheduled paid
28			hours for the day (8 or 10 hours). If the travel time
29			plus actual classroom time plus any hours worked
30			(excluding an unpaid meal period) exceeds the
31			regularly scheduled paid hours for the day (8 or 10
32			hours), travel time will be compensated at straight-
33			time rates.
34			
35		2.	Part-time employees traveling to and/or attending
36			training away from the geographic location of their
37			station on a scheduled workday will be compensated
38			for the minimum hours they were scheduled for that
39			day at the straight time rates. If the travel time plus
40			actual classroom time plus any hours worked
41			(excluding an unpaid meal period) exceeds the

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1			employees' regularly scheduled hours, they will be
2			compensated at the straight time rates.
3		_	
4		3.	Employees required to travel on a scheduled day off
5			will be compensated for travel time at the applicable
6			rate.
7			
8	Н.	Meal I	Per Diem Payments
9			
10		When	meals are not provided by the Company, per diem
11			ents for meal expenses are provided to employees
12		require	ed to attend training away from the geographic
13		locatio	on of their station as outlined in this Article.
14			
15		Meal p	per diem payments are as follows:
16			
17		1.	Breakfast - \$5.00
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19			Breakfast per diem is provided only on those days
20			when employees are required to overnight the day
21			prior to the training session.
22			
23		2.	Lunch - \$6.00
24			
25		3.	Dinner - \$12.00
26			
27			Dinner per diem is provided when an overnight stay
28			is required and the employee's flight to the
29			training/meeting site departs prior to 6:00 p.m., or
30			whose flight departs from the training/meeting site at
31			the conclusion of the training session after 6:00 p.m.

Article 25 - Safety and Health

A. The Company hereby agrees to maintain safe, sanitary and healthful conditions in all facilities and to maintain at all times a registered first aid station to take care of its employees in case of accident or illness.

The Company agrees to furnish good drinking water and sanitary fountains will be provided. The floors of the toilets and break rooms will be kept in good repair and in a clean, dry and sanitary condition. The Union and employees recognize their duty and responsibility to assist in maintaining safe, healthful and sanitary conditions. Break rooms will be lighted, ventilated and heated in the best manner possible, consistent with the sources of heat, ventilation and light available. Individual lockers will be provided for employees where facilities currently allow.

B. The Company, Union and employees will cooperate towards a prevention of work related accidents and the furtherance of an aggressive safety program.

A Safety Committee will be established at each location where employees hereunder are based. Such Committee shall be comprised of one Company and one Union representative. In any location with two hundred seventy-five (275) or more Fleet Service employees, there shall be two members from both the Company and the Union. Unless agreed to otherwise, the Safety Committee shall meet at least once a month to resolve safety issues and review corrective action taken for all lost time accidents which may have occurred.

At Pittsburgh, a Union Safety Committee comprised of two (2) members shall be established to investigate and handle safety complaints which are not properly resolved or cannot be resolved by the Union Safety person and the management from the shop or department where the condition exists. Reasonable time without loss of pay will be allowed Union members of the local Safety Committee at PIT and other locations to investigate and handle safety complaints related to their location. Union Safety Committee members will

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request such time away from work from their immediate supervisor, who shall authorize the leave, as the service allows. Committee members will return to their work places promptly following conclusion of safety related activities. Within five (5) workdays following the investigation, the Union members of the Committee shall provide a written report of the investigation to their immediate supervisor with a copy to the Ground Safety Department.

Union members of the Safety Committee will function in an advisory capacity and will be informed of all lost time accidents. The Union Safety Committee will be given advance notification of testing and will be provided with the results of environmental air, noise and contaminants testing. The Company will post such results in the appropriate location in non-technical terms. The Company shall continue to post OSHA Form 200 for review by the Union at each of its locations.

The Safety Committee may monitor the Company's application and compliance with State, Municipal and Federal safety and sanitary regulations. The Safety Committee may also make recommendations for the maintenance of appropriate safety and sanitary standards.

Both the Union and the Company shall encourage employees to utilize the Safety Committee for all unresolved safety related matters.

Both the Union and the Company shall cooperate in seeking resolutions to help reduce the accident frequency and severity rates.

C. Proper and modern safety devices shall be provided for all employees working on hazardous or unsanitary work, such devices to be furnished by the Company. Employees will not be required to use unsafe tools or equipment. However, employees will be expected to report unsafe tools or equipment to the supervisor before refusing to use such defective tools or equipment. The Company will furnish protective apparel, equipment and devices to all employees

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- required to work with acids or chemicals that are injurious to clothing or employees.
- D. Employees injured while at work shall be given medical 4 attention at the earliest possible moment, and employees 5 shall be permitted to return to work without signing any 6 release of liability pending the disposition of settlement of 7 any claims for damage or compensation. Such injured 8 9 employees who are able to work will be allowed to obtain 10 medical attention without loss of time. It is the responsibility 11 of the injured employee to report an injury to his immediate 12 supervisor during the work period in which the injury 13 occurred, if physically possible.
- 15 E. The Company will provide noise abatement ear protection to 16 employees who work in areas where they are required. Each 17 employee who desires noise abatement ear protection must 18 request same in writing.

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Article 26 - Part-time Employees

Permanent part-time employees may be employed by the Company based on needs of service as determined by the Company except that the number of part-time employees will not exceed forty percent (40%) of the total Fleet Service work force calculated on a system-wide basis. All provisions in this Agreement will apply to part-time employees unless otherwise specified.

The Company will not regularly schedule part-time employees within the same duty assignment back-to-back where the work requirement can be covered by a single full time employee.

Article 27 - Union Shop and Dues Check-Off Agreement

It is hereby agreed that there will be established a Union Shop under the Agreement as follows:

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In accordance with and subject to the terms and conditions hereinafter set forth, all employees of the Company now or hereafter fully subject to the Agreement between the parties hereto shall, as a condition of their continued employment subject to such Agreement, become members of the Union within sixty (60) calendar days after the date they first perform compensated service as such employees after the effective date of this Agreement, and thereafter shall maintain membership in good standing in such Union; except that such membership shall not be required of any individual until he has performed forty-two (42) days (336 hours) of such compensated service within a period of twelve (12) consecutive calendar months. Nothing in this Agreement shall alter, enlarge or otherwise change the coverage of the Agreement.

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В.

1. who seniority Employees retain under the Agreement and who are regularly assigned or transferred to full time employment not covered by such Agreement, or are on leave, or are furloughed on account of force reduction, will not be required to maintain membership as provided in Paragraph A. of this Article so long as they remain in such other employment, on leave, or furloughed as herein provided, but they may do so at their option. Should such employee return to any service covered by the Agreement, they shall, as a condition of their continued employment subject to such Agreement, be required to become and remain members in good standing in the Union within thirty (30) days from the date of their return to such service.

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2. The seniority status and rights of employees who serve in the Armed Forces shall not be terminated by reason of any of the provisions of this Agreement, but such employees, upon resumption of

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employment, shall be governed by Paragraph A. of this Article.

C. 1. Nothing in this Agreement shall require an employee to become or to remain a member of the Union if such membership is not available to such employee upon the same terms and conditions as are generally applicable to any other member, or if the membership of such employee is denied, or terminated for any reason other than the failure of the employee to tender the periodic dues, initiation fees, and assessments (not including fines and penalties) uniformly required as a condition of acquiring or retaining membership in the Union. For the purpose of this section, dues, fees, and assessments shall be deemed to be "uniformly required" if they are required of all employees in the same work classification at the same time in the same Local Lodge.

2. For the purpose of this Agreement, "Membership in good standing in the Union," shall mean that the employee is a member of the Union and is not more than sixty (60) days in arrears in the payment of initiation fees, assessments, and membership dues as referred to in Paragraph C.1.

3. When an employee becomes delinquent or not "in good standing" within the meaning of Paragraph C.2. above, he shall be subject to discharge and the following procedures shall apply:

(a) The General Chairman of the Union shall notify the employee in writing, Certified mail, return receipt requested, and copy to the Vice President of Customer Service of the Company, that he is delinquent in the payment of initiation fees, assessments or membership dues as specified herein, and accordingly is subject to discharge as an employee of the Company. Such letter shall also notify the employee that he must make

the required payment to the Financial
Secretary of the appropriate local lodge of
the Union within fifteen (15) days of the
date of mailing of the notice or be subject to
discharge.

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(b) If, upon the expiration of the fifteen (15) day period, employee the remains still delinquent, the General Chairman of the Union shall certify in writing to the Vice President of Customer Service of the Company, with copy to the employee, that the employee has failed to make the required payment within the fifteen (15) day grace period provided in sub-paragraph (a) above, and is therefore to be discharged. The Vice Service President of Customer promptly notify the employee involved that he is to be discharged from the service of the Company, and shall so discharge him for his failure to pay or tender the initiation fees, dues, and assessments as required under the terms of this Article unless he files an appeal.

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If the decision of the Vice President of (c) Customer Service is not satisfactory to the employee or to the Union, it may be appealed directly to the highest officer of the Company designated to handle such appeals. Such appeals shall be taken within ten (10) calendar days of the date of the decision appealed from, and if taken, shall operate to stay action on the termination of employment until the decision on the appeal is rendered. The Company shall promptly notify the other party in writing of any such appeal. The decision of such appeal shall be rendered within ten (10) calendar days of the date the appeal is taken and the employee and the Union shall be promptly advised thereof. If the decision on such appeal is that

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Article 27

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the employee has not complied with the terms of this Agreement, his employment and seniority in that class or craft shall be terminated within ten (10) calendar days of the date of said decision, unless the Company and the Union agree otherwise in writing.

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(d) Such decision on appeal shall be final and binding unless within seven (7) days thereof the Union requests in writing that the decision be reviewed in such joint conference by the Vice President of Customer Service or by his designated representative, and the General Chairman, or by his designated representative. If such request is made, the decision on appeal shall be reviewed in such joint conference within seven (7) days of the date such request is received, and any decision rendered within such seven (7) day period shall be final and binding. If the decision on such review is that the employee has not complied with the terms of this Agreement, his employment and seniority in that class or craft shall be terminated within ten (10) calendar days of the date of said decision, unless the Company and the Union agree otherwise in writing.

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D. An employee discharged by the Company under the provisions of Paragraph C. shall be deemed to have been discharged for non-payment of Union dues, and notation so made on his employment record.

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36 E. Time limits specified in this Article may be extended in individual cases by written agreement of the Company and the Union.

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F. The grievance procedure of the Agreement will not apply to cases arising under this Article.

Case3:12-cy-05860-CRB Document59-3 Filed01/21/14 Page111 of 161. Other provisions of this Agreement to the contrary notwithstanding, the Company shall not be required to terminate the employment of any employee until such time as the services of a qualified replacement are available. The Company may not, however, retain any employee in the service under the provisions of this Paragraph for a period in excess of ninety (90) calendar days from the date of the Union's original notice except by mutual agreement by the parties hereto.

The Company will deduct from employees' wages, H. 1. and turn over to the Union, the Union membership fees of each employee who individually and voluntarily authorizes the Company to make such deductions. Such authorizations shall be made upon a card in a size and form mutually agreed to between the Company and the Union. In order to become effective, such authorization cards shall be delivered by the Union to the Payroll Department of the Such authorizations shall Company. irrevocable for a period of more than one (1) year from their effective date or beyond the termination of this Agreement, whichever occurs sooner.

2. Deductions for dues shall be made from the employee's paycheck for the first (1st) and second (2nd) pay periods ending in each month. Such deductions shall be made only in the event that sufficient earnings remain for such deductions after other deductions have been made for Withholding Tax, Social Security contributions, and other deductions required by law or by the Company.

3. If sufficient earnings do not remain after other deductions as noted above for each pay period during the month, or if there are employees on the payroll that do not have on file with the Company an authorization for dues deductions as per Paragraph H.1., the Union shall be so notified. Notification shall include employee number, name, classification code, department, city and the amount of deduction for each period and total amount for the month. And it shall thereafter be the responsibility of the Union

Case3:12-cv-05860-CRB Document59-3 Filed01/21/14 Page112 of 161 to collect dues for that month and for any month following in which sufficient funds are not available for such deductions.

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- 4. The obligation of the Company to make such deductions shall terminate in the event an employee shall cease to be an employee as defined in Article 1 of this Agreement.
- Upon submission of the appropriate form, a single flat sum I. 10 deduction for an initiation fee shall be made from each 11 newly hired employee's paycheck subject to Paragraph A. 12 above. Such deduction shall be made only in the event that 13 sufficient earnings remain for such deduction after other 14 deductions have been made for Withholding Tax, Social 15 Security contributions and other deductions required by law 16 or by the Company. 17
- 19 J. The Union shall indemnify the Company and hold it 20 harmless against any and all suits, claims, demands, and 21 liabilities which arise out of or by reason of any action taken 22 or not taken by the Company for the purpose of complying 23 with any of the provisions of this Agreement.
- 25 K. This Agreement shall become effective on the date of 26 signing of the Agreement, and shall continue in full force 27 and effect concurrently with said Agreement.
- 29 L. The Company will provide for voluntary employee contribu-30 tion to Machinist Non-Partisan Political League (MNPL) 31 through payroll deduction.

Article 28 - General and Miscellaneous

A. Service records shall be maintained for all employees by the Company. An employee and his Union representative will be granted access to the employee's individual personnel records when properly requested in writing by the employee. Management reserves the right to be present when employee personnel records are reviewed. This review may be accomplished prior to any grievance hearing and copies of relevant documentation will be provided.

Level I and II disciplinary letters issued to employees covered by this Agreement shall not remain in their personnel record for a period of more than twelve (12) active months except when associated with a higher discipline level. In such cases, the disciplinary letters will remain until the expiration of the higher discipline level.

Level III disciplinary letters issued to employees covered by this Agreement shall not remain in their personnel record for longer than the effective period of discipline.

B. A place shall be provided inside of each station marked "International Association of Machinists" where Union notices of interest to the employees may be posted. However, no political circulars, propaganda or advertisements will be placed on these bulletin boards.

C. The Company agrees to provide each employee covered by this Agreement with a copy of the Agreement printed and adequately bound.

D. Employees covered by this Agreement and their immediate families will be granted the same transportation privileges on the Company's system as may be established by Company regulations for all personnel.

The Company will authorize reasonable space positive travel (on a self-book basis) for up to five (5) union officials, providing that:

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- Such officials are employees or retirees of the Company,
 and
 - Are on full time union leave, and
 - Where the majority of their Union duties are related to the Company.

Such space positive travel is only authorized where the purpose of the travel is all or substantially all related to the Company. Space positive travel is not authorized for commuting, or any union business including but not limited to training and union conventions. Officials authorized space positive travel will be required to complete a monthly summary (no later than 10 days from the close of the previous business month) detailing all space positive travel in the applicable month.

F. Fleet Service employees will be considered for vacancies outside the scope of this Agreement consistent with the Career Opportunity Bulletin program or transfer policy in effect at the time of the vacancy.

G. The Company will provide parking for employees and pay monthly parking fees as assessed by the appropriate authority. This provision will not apply to replacement charges to employees for parking decals, stickers, gate keys, or similar items.

H. Any full-time employee affected by a reduction in force who displaces to a full-time position in a different geographic location will be provided relocation assistance in accordance with Company Policy. Relocation is not provided to affected full-time employees displacing to part-time positions, or to affected part-time employees.

In the event a payday falls on a Federal Reserve Bank legal holiday, the Company will make every effort to have paychecks prepared and distributed on the day preceding such legal holiday.

39 J. Employees will be paid bi-weekly on Fridays. An itemized 40 statement will be included setting forth all wages, overtime 41 and listed deductions for the pay period.

1 Fleet Service employees will be provided one hundred 2 K. thousand dollars (\$100,000) life insurance for loss of life, 3 while on duty, where such loss of life occurs due to a bomb 4 explosion. The insurance will be paid to the designated 5 beneficiary on file with the Company. No employee will be 6 required to participate in a "bomb scare" investigation 7 against his wishes. 8 9 10

M. The Company shall modify its policy regarding drug testing to provide that the first confirmed positive drug test will not automatically result in termination.

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Article 29 - Amendments to this Agreement

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Either party hereto may, at any time, propose in writing to the other party an amendment(s), which they may desire. For such amendment to be valid there must be written agreement between the Vice President, Labor Relations, and the Designated Union official. Amendments made in any other manner will not be recognized. This would include letters of interpretation, whether local or system-wide.

 A. Effective May 19, 2008, Fleet Service employees, including CLP, will be paid on the following scale:

Pay	New	2%	2%	2%	2%
Seniority	Scale	Jan	Jan	Jan	Jan 2012**
Completed		<u> 2009</u>	<u>2010</u>	<u>2011</u>	
Start	\$ 9.29	\$ 9.48	\$ 9.67	\$ 9.87	\$10.07
1.	10.26	10.47	10.68	10.90	11.12
2.	11.06	11.29	11.52	11.76	12.00
3.	11.72	11.96	12.20	12.45	12.70
4.	12.21	12.46	12.71	12.97	13.23
5.	14.23	14.52	14.82	15.12	15.42
6.	14.49	14.78	15.08	15.39	15.70
7.	15.31	15.62	15.94	16.26	16.59
8.	16.22	16.55	16.89	17.23	17.57
9.	17.41	17.76	18.12	18.49	18.86
10.	17.95	18.31	18.68	19.06	19.44
11.	18.38	18.75	19.13	19.52	19.91
12.	19.00	19.38	19.77	20.17	20.57

Note: ** Two (2%) percent pay increase assumed beyond the amendable date.

B. Step progression will become effective on the first Monday of the first pay period following the employee's pay anniversary date.

C. Future year general increases to pay, already included in Paragraphs A. and B. above, will be applied on the first day of the first pay period following the effective date of the increase as follows:

• 1/1/2009 2 % increase (included in A above)

 1/1/2010 2 % increase (included in A above)
1/1/2011 2 % increase (included in A above)

D. Lead Agents will receive \$1.01 per hour above the applicable Agent rate.

E. The Company may hire a new employee at a rate above the minimum on the wage scale provided there is not a more

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senior employee at that location who is paid less than such new employee at that location. The Company retains the right to pay the wage rates stated in the wage scale to employees hired subsequent to any employee hired and paid above minimum on the wage scale.

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1	Article 31 – Duration				
2	,	•			
3	Except as otherwise noted, this Agre	ement shall become effective on			
4	May 8, 2008, and shall remain in	n full force and effect through			
5	December 31, 2011, and thereafter unless and until reopened in				
6	accordance with the Railway Labor	Act.			
7	•				
8	The parties will commence barg	gaining for a new Collective			
9	Bargaining Agreement no later than	July 15, 2011. In the event the			
10	parties have not reached a tentative agreement during the status quo				
11	period following the amendable date, all base rates will be increased				
12	by two (2%) percent for all employees effective on the first (1st) day				
13	of the first (1st) pay period following July 1, 2012.				
14					
15	In witness whereof, the parties hav	e signed this Agreement this 8th			
16	day of May, 2008.				
17					
18	IAMAW	US Airways, Inc.			
19					
20	s/s Randy Canale	s/s E. Allen Hemenway			
21	President and Directing General	Vice President			
22	Chairman	Labor Relations			
23	District 141				

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1	Letter of Agreement
2	
3	Re: Flexible Spending Account
4	
5	April 5, 1999
6	
7	Thomas F. Brickner
8	Grand Lodge Representative
9	I.A.M.A.W.
10	
11	Dear Mr. Brickner:
12	
13	This will confirm the Company's intent to continue the Flexible
14	Spending Account (FSA) Program. The program will consist of two
15	reimbursement accounts, one for eligible medical care expenses and
16	the other for eligible dependent care expenses.
17	
18	The FSA Program will be designed to permit Fleet Service
19	employees to contribute a portion of their compensation through
20	payroll deduction into one or both accounts on a pre-tax basis. These
21	payroll deductions shall not reduce pay-related benefits for the
22	purposes of retirement, disability or life insurance benefits, to the
23	extent permitted by law. As employees submit claims for eligible
24	expenses throughout the year, they will be reimbursed from their
25	accounts. Elections by employees to contribute to FSA's must be
26	made prior to the beginning of the plan year. No changes in elections
27	are permitted during the plan year except in the event of a change in
28	family status, as defined under the USAir Medical Plan. Amounts not reimbursed and remaining in the FSA's at the end of the plan year
29	will be used to reduce expenses incurred in the administration of the
30	plan. Covered expenses are determined by the Company.
31	pian. Covered expenses are determined by the Company.
32	Maximums that may be excluded from tax during any taxable year
33	will be established in accordance with Internal Revenue Code
34	provisions. Periodic non-discrimination testing may impact plan
35	
36	participation.

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1	Sincerely,	
2		
3		
4	/s/John M. Hedblom	
5	Vice President Labor Relations	
6		
7		
8	Accepted and agreed:	
9		
10		
11	/s/Thomas F. Brickner	
12	Grand Lodge Representative	
13	on behalf of the IAMAW	
14		
15	Article Reference - N/A	

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1	Letter of Agreement						
2							
3	Re: US Airways Shuttle						
4							
5	April 5, 1999						
6	•						
7	Thomas F. Brickner						
8	Grand Lodge Representative						
9	I,A.M.A.W.						
10							
11							
12	Dear Mr. Brickner:						
13							
14	This is to confirm the understanding reached between US Airways,						
15	Inc. (the "Company") and the I.A.M.A.W. (the "Union") during						
16	negotiations for the initial 1999 Fleet Service collective bargaining						
17	agreement (the "Agreement"). The Company and the Union have						
18	agreed that: (1) the Company will integrate the Shuttle's operations						
19	and that upon integration, or earlier, Fleet Service employees will						
20	perform applicable fleet service work in Shuttle locations, and (2)						
21	this agreement will apply to the operations of the US Airways						
22	Shuttle (the "Shuttle") when integrated with the Company's						
23	operations.						
24							
25	Your signature below indicates the concurrence of the IAMAW to						
26	the terms of this letter.						
27							
28	Sincerely,						
29							
30	/s/John M. Hedblom						
31	Vice President, Labor Relations						
32							
33	Accepted and agreed:						
34							
35							
36	/s/Thomas F. Brickner						
37	Grand Lodge Representative						
38	on behalf of the IAMAW						
39							
40							
41	Article Reference – N/A						

1 Letter of Agreement 2 3 Re: Labor Protective Provisions 4 5 April 5, 1999 6 7 Mr. Thomas F. Brickner 8 Grand Lodge Representative 9 I.A.M.A.W 10 11 12 Dear Mr. Brickner: 13 This is to confirm the understanding reached between US Airways, 14 Inc. (the "Company") and the I.A.M.A.W. (the "Union") during 15 negotiations for the initial 1999 Fleet Service collective bargaining 16 17 agreement (the "Agreement), regarding employee protections in the 18 event of a merger. 19 20 (1) The Company agrees that, in the event of a merger with another air carrier (other than a carrier within 21 22 the US Airways control group), where all or 23 substantially all of the assets and operations of the 24 other air carrier are integrated with those of the 25 Company, the Company shall provide to the 26 Company's employees covered by this agreement 27 the seniority integration procedures of Sections 3 and 13 of the Allegheny-Mohawk Labor Protective 28 Provisions: provided, however, that said procedures 29 30 will not be provided, if and to the extent they are in conflict with contractual or legal obligations of the 31 other carrier. 32 33 (2) 34 If the Company's employees covered by this Agreement are furloughed within six (6) months of 35 the Company's merger with another air carrier, and 36 37 the furlough is a direct result of said merger, the Company will pay to the furloughed employees, in 38 lieu of the furlough allowance otherwise required by 39 40 this Agreement, a sum of money equal to two times

41 42 the furlough allowance provided for under this

Agreement. To be entitled to this protection, an

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1	employee must exercise his seniority to the fullest
2	extent possible. For purposes of this Paragraph a
3	"merger" shall mean a transaction where all or
4	substantially all of the assets and operations of the
5	Company are integrated with another air carrier not
6	within the US Airways control Group.
7	
8	
9	Your signature below indicates the concurrence of the IAMAW to
10	the terms of this letter.
11	
12	
13	Sincerely,
14	
15	
16	
17	/s/John M. Hedblom
18	Vice President, Labor Relations
19	
20	A
21	Accepted and agreed:
22 23	
23 24	/s/Thomas F. Brickner
25	Grand Lodge Representative
26	on behalf of the IAMAW
27	
28	
29	Article Reference – Art.2.B

Letter of Agreement 1 2 3 Re: Retirement Lump Sum 4 5 April 5, 1999 6 Mr. Thomas F. Brickner 7 Grand Lodge Representative 8 I.A.M.A.W 9 10 Dear Mr. Brickner: 11 12 This is to confirm the understanding reached between US Airways, 13 Inc. (the "Company") and the I.A.M.A.W. (the "Union") during 14 negotiations for the initial 1999 Fleet Service collective bargaining 15 agreement (the "Agreement"). The following will apply: 16 17 Pension Supplement. (a) Any Fleet Service employee who (i) as of 18 January 1, 1999, was age 60 or over and had five or more years of 19 service with the Company; (ii) as of January 1, 1999 has an accrued 20 benefit in the Retirement Plan for Certain Employees of US Airways, 21 Inc. (the "Retirement Plan"); (iii) elects benefit commencement 22 under the Retirement Plan on or after attaining age 62; and (iv) at the 23 time of benefit commencement has a "total pension benefit" (as 24 defined in subsection (b)) of less than \$51.00 per month per year of 25 service, will receive a pension supplement of \$5,000 when he or she 26 commences benefits under the Retirement Plan. 27 28 (b) For purposes of this section, an employee's "total pension 29 benefit" equals the sum of: (i) the monthly benefit payable in the 30 form of a single life annuity under the Retirement Plan (the defined 31 benefit plan), (ii) the monthly benefit payable in the form of a single 32 life annuity under the US Airways, Inc. Employee Pension Plan (the 33 money purchase plan), and (iii) the monthly benefit payable in the 34 form of a single life annuity as a result of Profit Sharing 35 Contributions under the US Airways, Inc. Employee Savings Plan 36 (the 401(k) plan). The total pension benefit shall be calculated as of 37 an employee's actual benefit commencement date under the 38 Retirement Plan, based on the monthly benefits payable to the 39 employee at that time. 40

1	Case3:12-cv-05860-CRB Document59-3 Filed01/21/14 Page126 of 161 (c) The Company will endeavor to pay the pension supplement
2	provided in paragraph (a) into the employee's Profit Sharing account
3	in the US Airways, Inc. Employee Savings Plan as a lump sum
4	contribution. If the Company is unable to make such contribution to
5	the Employee Savings Plan due to tax-qualification or other legal
6	requirements, the Company will pay the pension supplement from its
7	general assets.
8	6
9	Your signature below indicates the concurrence of the IAMAW to
10	the terms of this letter.
11	
12	
13	Sincerely,
14	
15	
16	
17	/s/John M. Hedblom
18	Labor Relations
19	Vice President
20	
21	
22	Accepted and agreed:
23	
24	
25	
26	/s/Thomas F. Brickner
27	Grand Lodge Representative
28	on behalf of the IAMAW
29	
30	
31	
32	
33	Article Reference – N/A

	Case3:12-cv-05860-CRB Document59-3 Filed01/21/14 Page128 of 161
1	Letter of Understanding
2	
3	Re: Transfers
4	
5	June 1, 2000
6	Tom Miklavic
7	Assistant General Chairman
8	I.A.M.A.W.
9	
10	Dear Mr. Miklavic,
11	
12	The following will confirm our conversation regarding the transfer of
13	employees who have not completed the minimum stay of one (1)
14	year for system transfers pursuant to Article 8, paragraph F.5 of the
15	fleet service contract.
16	
17	The Company will consider transfer requests on a case-by-case basis
18	from employees meeting the following criteria:
19	
20	• Completion of at least six (6) months of the one (1) year
21	minimum stay requirement
22	Satisfactory performance
23	The employee's transfer does not adversely affect
24	staffing requirements in the vacating position and/or
25	deplete company resources
26	The hiring location is recruiting/hiring outside the
27	company.
28	Based on these criteria, the Company reserves the right to approve
29	transfers for employees who have not met their one (1) year
30	minimum stay requirement.
31	
32	Sincerely,
33	
34	/s/E. Allen Hemenway
35	Director-Labor Relations Ground
36	
37	Accepted and agreed:
38	1
39	/s/Tom Miklavic
40	Assistant General Chairman
41	I.A.M.A.W.

Letter of Understanding
RE: Vacation Balances for Transferred Employees
October 17, 2001
Mr. Randy Canale
President and Directing General Chairman
District 141 – IAMAW
Dear Randy,
•
This letter will confirm our conversation regarding the vacation
balances for employees who transfer from full-time to part-time or
part-time to full-time.
Employees transferring from full-time to part-time or part-time to
full-time will receive payment for the current year's vacation days
accrued but not used as of the effective date of the transfer, or
reimburse the company through payroll deduction for vacation days
used but not accrued as of the effective date of the transfer.
The company will make every effort to allow employees to have a
minimum of two (2) weeks of vacation time off in a calendar year. In
the event that a fleet service employee who is paid for their vacation
balance upon transfer, will be unable to accrue and take a minimum
of two (2) weeks of vacation time off with pay, the company will
consider requests for vacation time off without pay to accommodate
a minimum of two (2) weeks off in the calendar year.
Sincerely,
/s/E. Allen Hemenway
Director Labor Relations-Ground
A coanted and agreed:
Accepted and agreed:
/s/Mr. Randy Canale
President and Directing General Chairman
District 141 – IAMAW

Letter of Understanding #02-01 1 2 3 RE: Insurance 4 5 January 22, 2002 6 Randy Canale 7 President and Directing General Chairman 8 District 141 - I.A.M.A.W. 9 10 Dear Randy, 11 12 This letter will confirm our conversation regarding the Company's 13 agreement to enhance the benefits offered in Article 22, B.1.c 14 regarding family medical and dental coverage for employees 15 displaced from full-time Fleet Service positions to part-time 16 positions. 17 18 Full-time employees working in Fleet Service on the effective date 19 of the collective bargaining agreement, who are subsequently 20 affected (from a non-closed station) will be eligible for family 21 medical and dental coverage upon recall to part-time only if they 22 listed part-time within their location on their displacement bid form 23 at the time of their displacement but were not awarded part-time 24 during the displacement exercise based on their relatively junior 25 classification date. Full-time employees (except those in closed 26 stations) who did not elect to list part-time in their location on their 27 displacement bid form will not be eligible for family medical and 28 29 dental coverage upon recall to part-time. 30 Full-time employees working in Fleet Service on the effective date 31 of the collective bargaining agreement, who are subsequently 32 affected as a result of the closure of their station, will be eligible for 33 family medical and dental coverage upon recall to part-time in their 34 new location. 35

1	Carriol Eases are enable year un fut 18 ugh Film to 14 and 14 to 16 and 16 1
2	positions eligible for family medical and dental coverage.
3	Additionally, pursuant to Article 22, B.1.c, employees who turn
4	down recall to a full-time position in Fleet Service will not be
5	eligible for family medical and dental insurance coverage.
6	
7	
8	Sincerely,
9	
10	/s/E. Allen Hemenway
11	Director Labor Relations-Ground
12	
13	Accepted and agreed:
14	
15	
16	/s/Randy Canale
17	President and Directing General Chairman
1 Ω	District 141 – I A M A W

1	Classical of Agree Company Document 59-3 Filed 01/21/14 Page 132 of 161						
2	January 22, 2002						
3	January 22, 2002						
4	Dandry Canala						
5	Randy Canale						
6	President and Directing General Chairman District 141 – I.A.M.A.W.						
7 8	DISTITUTE 141 – I.A.WI.A.W.						
9	Dear Mr. Canale,						
10							
11	The following will confirm our agreement regarding family medical						
12	and dental insurance for full-time employees recalled to part-time						
13	positions in Fleet Service.						
14							
15	1. Notwithstanding Letter of Understanding #02-01, full-time						
16	employees working in Fleet Service on the effective date of						
17	the collective bargaining agreement, who were subsequently						
18	affected (prior to the date of this agreement), will be eligible						
19	for family medical and dental insurance upon recall to a part-						
20	time position in their location, providing they do not turn						
21	down recall to a full-time Fleet Service position.						
22							
23	2. This settlement regarding eligibility for family medical and						
24	dental insurance as described in paragraph #1 will be						
25	applicable from the date of signing this agreement and no						
26	retroactive relief or other relief will be granted.						
27							
28	This agreement is made on a non-precedent basis.						
29							
30	Sincerely,						
31							
32	/s/E. Allen Hemenway						
33	Director Labor Relations - Ground						
34							
35	Accepted and agreed:						
36							
37	/s/Randy Canale						
38	President and Directing General Chairman						
39	District 141 – I.A.M.A.W.						
40							
41	Article Reference – Art. 22.B.1.C						

Pursuant to the August 2002 Restructuring Agreement:

Employment and other conditions at Wholly Owned Carriers

US Airways shall request PSA, Piedmont, and Allegheny A. (hereafter "Wholly Owned Carriers") to make job offers and employ furloughed Employees who apply for Wholly Owned Carrier Vacancies in accordance with the following provisions. It is recognized, however, that US Airways does not control the hiring and employment policies of the Wholly Owned Carriers, and thus cannot be responsible for their compliance with these provisions. US Airways will request that the Wholly Owned Carriers indicate, in writing, within seven (7) days of the agreement between the Company and the Union, whether they will comply with the provisions below.

1 2

1. Employees who are furloughed on or after the effective date of this agreement who desire transfer to a Wholly Owned Carrier Vacancy will be required to notify the Wholly Owned Carrier and submit their application to the Wholly Owned Carrier.

Employees who are on furlough as of the effective date of this agreement who are interested in applying for Vacancies at the Wholly Owned Carrier must submit their application to the Wholly Owned Carrier within forty-five (45) days of the date that the Wholly Owned Carrier notifies the Employee that it will begin to accept applications. Applications must include all locations for which the employee is applying.

2. The Wholly Owned Carrier will be requested to offer employment to any qualified furloughed Employee who has applied under the terms stated in item (1) above prior to employing anyone else in that Vacancy. As employment opportunities become available, the Wholly Owned Carrier will be requested to offer such positions in relative seniority order to qualified Employees who have submitted applications in accordance with this Agreement.

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Furloughed Employees who accept positions at the Wholly Owned Carrier under these terms will be entitled to such seniority and terms and conditions of employment as are applicable in the CBA or employment policies of the Wholly Owned Carrier. Severance allowance, and any other benefits to which these Employees are entitled under the US Airways CBA shall not cease, or be adversely affected, upon the effective date of hire at the Wholly Owned Carrier.

- 4. Wholly Owned Carriers will be requested to release Furloughed Employees who accept recall or transfer back to US Airways positions in order to comply with report dates pursuant to the terms of the US Airways CBA.
- 5. In addition to the above and as a condition to this agreement between the Company and the Union the President of Mid Atlantic Airways ("MDA") will be asked to provide a letter to IAM addressing MDA's commitments, if any, regarding union recognition, the bargaining process for a first contract and hiring procedures. This letter will be provided to the Union prior to concluding the agreement between the Company and the Union. For Company employees hired by MDA, Severance Allowance and any other benefits to which these Employees are entitled under the US Airways CBA shall not cease, or be adversely affected, upon the effective date of hire at MDA.
- B. Furloughed Employees hired at a Wholly Owned Carrier after the effective date of this agreement, will continue to be considered on furlough from US Airways and will continue to accrue US Airways seniority until recall to the status (full-time or part-time) the employee was furloughed from is accepted or rejected.

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1	II. Definitions				
2					
3	The following	definiti	ons apply to cer	rtain terms use	d in this
4	Agreement.				
5					
6	1.	<u>Empl</u>	oyees. The term	"Employees"	refers to Fleet
7		Servi	ce employees of	f US Airways i	represented by
8		the IA	M.		
9					
10	2.	<u>Vacar</u>	<u>ncies</u> . The terms	s "vacancies" r	efers to vacant
11		job po	ositions in Fleet	Service craft of	or class.
12			•		

	- Cases 12-CV-05860-CRB - DOCUMENI59-3 - FIIEOU 1/2 1/14 - Page 136 OF 161
1	Employment and other conditions of Wholly Owned Carriers
2	
3	In addition to the above and as a condition to this agreement between
4	the Company and the Union, the Union agrees that Mid Atlantic
5	Airways ("MDA's") health and welfare benefits, including all
6	elements (e.g. plan design and employee contributions), will be those
7	currently in effect for MDA represented employees and the
8	Company agrees that for employees who transfer/displace from
9	mainline to MDA following the effective date of this agreement,
10	applicable mainline seniority will count towards the six months wait
11	required prior to being eligible for MDA benefits.

1	Case3:12-cv-05860-CRB Document59-3 Filed01/21/14 Page137 of 161 Letter of Understanding
2	_
3	
4	RE: Use of Compensatory Time for Shift Swaps Off
5	
6	November 1, 2002
7	
8	
9	Randy Canale
10	President and Directing General Chairman
11	District 141 - I.A.M.A.W.
12	
13	Dear Randy,
14	
15	This letter will confirm our understanding regarding the use of
16	compensatory time for shift swaps off.
17	
18	The Company, at its sole discretion, by location, may include a
19	provision in the local policy regarding compensatory time off that
20	allows fleet service employees who shift swap off to use accrued
21	compensatory time as compensation for the lost hours.
22	
23	The Company may revise the local policy regarding compensatory
24	time off, by location, at any time to discontinue allowing the use of
25	compensatory time for shift swaps off.
26	
27	Sincerely,
28	
29	
30	/s/E. Allen Hemenway
31	Managing Director - Labor Relations Ground
32	
33	
34	Accepted and agreed:
35	
36	
37	/s/Randy Canale
38	President and Directing General Chairman
39	District 141 – I.A.M.A.W.
40	

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War/Terrorism Contingency

1

17

18

deferral.

2 3 In the event that (a) the U.S. invades Iraq (meaning that the U.S. initiates a sustained aerial bombardment of those parts of Iraq that 4 are not within the current no fly zone or introduces substantial 5 numbers of ground troops into the territory of Iraq), or (b) there is an 6 7 act of terrorism which in either event has a material adverse impact 8 on commercial aviation, there will be an immediate 5% pay deferral implemented for all employees for up to 18 months. The deferral will 9 begin to be repaid starting in the first month following the end of the 10 deferral and will continue to be repaid in as many monthly 11 installments as were covered by the deferral. In the event that US 12 Airways Group reports a pretax profit with respect to any quarter 13 during which they pay deferral is in effect, the deferral will 14 immediately stop and repayment will begin in the next month to 15 continue for the same number of months as were included in the 16

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Letter of Understanding

1 2

3 Re: "Back to Back" Shift Swaps

4

5 March 10, 2003

6

- 7 Tom Miklavic
- 8 Assistant General Chairman
- 9 DL 141 IAMAW

1011

Dear Mr. Miklavic:

12

The following will confirm our understanding regarding the company and union agreement regarding the allowance of back to back double shift swaps. This agreement is cancelable by either party subject to a thirty- (30) day notification:

17

2425

26

27

28

- 18 1. Employees may shift swap to work back to back double shifts, once per workweek.
- 20 2. The company may disapprove any shift swap for any employee where the company finds that there is evidence of a pattern of abuse and/or evidence that the employee's productivity, safety, or job performance is adversely affected as described in item 5 below.
 - 3. There must be a minimum of 7 hours of rest between each of the double shifts worked back to back.
 - 4. Back to back double shift swaps will not be approved for any employee who is on a Level II or higher of the attendance control program.
- 29 In the event that the company finds any evidence of an adverse 30 impact on the employee's performance, productivity or safety, 31 the employee's manager shall discuss the concerns with the 32 employee. Following the discussion, should the company again find further indications of an adverse impact to the employee's 33 productivity, safety, or job performance then the employee's 34 35 back to back shift swaps will be suspended for six (6) months. 36 Any grievance filed as a result of the suspension of back to back double shift swaps will be limited to the factual question of 37 38 whether the employee was advised of the company concerns over the adverse impact to their performance, safety or 39 40 productivity and such grievance will end prior to the System 41 Board of Arbitration step of the grievance process.

	Case3:12-cv-05860-CRB Document59-3 Filed01/21/14 Page140 of 161
1	Sincerely,
2	
3	/s/E. Allen Hemenway
4	Managing Director - Labor Relations Ground
5	
6	
7	Agree and Concur:
8	
9	
10	/s/Tom Miklavic

Attachment A - Co-pays, Deductibles & OOP Maximums (From the January

2003 Restructuring Agreement)						
	2008					
80/60 PPO Plan						
In-network	\$900					
Out-of-network	\$1,800					
90/70 PPO Plan	71,777					
In-network	\$450					
Out-of-network	\$900					
100/80 PPO Plan						
In-network	\$450					
Out-of-network	\$900					
80/60 PPO Plan						
In-network	\$6,000					
Out-of-network	\$12,000					
90/70 PPO Plan						
In-network	\$3,000					
Out-of-network	\$6,000					
100/80 PPO Plan						
In-network	N/A					
Out-of-network	\$6,000					
Primary Care Physician	\$25					
Specialist	\$40					
Retail						
Generic	\$15					
Formulary Brand	\$30					
Nonformulary Brand	\$50					
Mail Order						
Generic	\$30					
Formulary Brand	\$60					
Nonformulary Brand	\$100					

<u>Attachment A-1</u> - US Airways Eligible Actives, Inactives, -Full Time-IAM Fleet (From the January 2003 Restructuring Agreement)

PPO 80/60 - Flat 7.0%									
2008 Contribution Base Employee Contribution	Trend 12%	<u>Ee</u> 427.43 30.00	Ee + Sp 854.85 60.00	Ee+ Ch 812.99 57.00	Ee + Fam 1,412.25 99.00				
	PPO	90/70 - Flat	14.0%						
2008 Contribution Base Employee Contribution	Trend 12%	<u>Ee</u> 462.68 65.00	<u>Ee + Sp</u> 925.36 130.00	<u>Ee+ Ch</u> 879.08 123.00	Ee + Fam 1,529.04 215.00				
	PPO	100/80 - Flat	t 19.4%						
2008 Contribution Base Employee Contribution	<u>Trend</u> 12%	<u>Ee</u> 493.51 96.00	<u>Ee + Sp</u> 984.83 191.00	<u>Ee+ Ch</u> 936.36 182.00	Ee + Fam 1,628.16 316.00				

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Notes:

- A. Eligible Part Time rates are two times Full Time rates.
- B. Any applicable Defined Dollar Benefit (DDB) caps are suspended until the day prior to the expiration of the Collective Bargaining Agreement
- C. Trends in 2006 were reduced by 3% to avoid double counting due to the indexing of Co-Pays, Deductibles, and OOP maximums.

<u>Attachment A-2</u> - Split Families - Eligible Survivors of Retirees-Full-Time - IAM Fleet (From the January 2003 Restructuring Agreement)

90% Plan					
Single Coverage	E+S Coverage	E+C Coverage	Family Coverage		
			Ret Ret Ret		
			<u>65+</u> <u>65+</u> <u><65</u> <u><65</u>		
Year Ret Ret	Ret Ret	<u>Ret</u> <u>Ret</u>	<u>Sps</u> <u>Sps</u> <u>Sps</u>		
<u>65+</u> <u><65</u>	<u>65+</u> < <u>65</u>	<u>65+</u> < <u>65</u>	<u><65</u> <u>65+</u> <u><65</u> <u>65+</u>		
. 65 . 65 .	\$143 \$143	\$143 \$123	\$201 \$220 \$215 \$201		
100% Plan					
Single Coverage	E+S Coverage	E+C Coverage	Family Coverage		
			Ret Ret Ret		
•			<u>65+</u> <u>65+</u> <u><65</u> <u><65</u>		
Year Ret Ret	Ret Ret	<u>Ret</u> <u>Ret</u>	<u>Sps</u> <u>Sps</u> <u>Sps</u>		
<u>65+</u> <u><65</u>	<u>65+</u> <u><65</u>	<u>65+</u> < <u>65</u>	<u><65</u> <u>65+</u> <u><65</u> <u>65+</u>		
'08 \$163 \$96	\$259 \$259	\$259 \$182	\$345 \$423 \$316 \$345		

Notes:

- 1. Eligible Part Time rates are two times Full Time rates
- 2. Any eligible Defined Dollar Benefit (DDB) caps are suspended until the day prior to the expiration of the Collective Bargaining Agreement

Attachment A-3

US Airways

Managed Dental Plan-IAMFleet

(From the January 2003 Restructuring Agreement)

	Eligible Actives, Inactives						le Current iture Post- tirees
	Flat 10.0% Employee Contribution					Contribution	
	Trend	<u>Ee</u>	<u>Ee +</u> <u>Sp</u>	<u>Ee+</u> <u>Ch</u>	Ee + Fam	<u>Ee</u>	Ee + Sp
2008	6%		-				
Contribution base		\$36	\$69	\$65	\$114	\$36	\$69
Employee Contribution		\$3.60	\$6.90	\$6.50	\$11.40	\$36	\$69

Notes:

1) Eligible Part Time rates are two times Full Time rates.

Attachment A-4

US Airways

Managed Dental Plan - Split Family Rates - IAM Fleet (From the January 2003 Restructuring Agreement)

Full-Time

Single Coverage			<u>E+S C</u>	overage	E+C Co	verage	Family Coverage			
							Ret	Ret	Ret	Ret
							65+	65+	<65	<65
Year	Ret	Ret	Ret 65+	Ret <65	Ret	Ret	Sps	Sps	Sps	Sps
	65+	<65		. *	65+	<65	<65	65+	<65	65+
'08	\$36	\$3.60	\$39.60	\$39.60	\$39.60	\$6.50	\$42.50	\$75.60	\$11.40	\$42.50

Part-Time

Single	Cover	age	E+S C	overage	E+C Cove	rage	Family Coverage			<u>e</u>
							Ret	Ret	Ret	Ret
							65+	65+	<65	<65
Year	Ret	Ret	Ret 65+	Ret <65	Ret 65+	Ret	Sps	Sps	Sps	Sps
	65+	<65				<65	<65	65+	<65	65+
'08	\$36	\$7.20	\$43.20	\$43.20	\$43.20	\$13	\$49	\$79.20	\$22.80	\$49

Notes:

¹⁾ Eligible Part-Time rates are two times Full-Time rates.

- 1 Attachment B
- 2 Retiree Medical
- 3 IAM Fleet

Pre-65 US Airways Employees who retire post 3/1/05

- 1) Retired employees may apply thirty three (33) accrued sick pay hours per month up to a maximum of 1200 hours, valued at \$11.26/hour, to your pre-65 medical premium
 - Retired employees will be responsible for medical premium costs in excess of \$371.58. Monthly contributions will be calculated as the total cost of the plan and level of coverage you elect less \$371.58. Premium Equivalents will be recalculated annually based on the Plan's experience. The chart below compares monthly Premium Equivalents under the current program to those currently estimated for the new program. Please note that the 2005 Current Program rates were developed using Active employee rates and the new program uses "true" pre 65 employee rates. It should also be noted that the new program costs for 2005 are estimated only and the actual 2005 rates may vary. The 2005 rates for the new program will be finalized by early December.

		2005 Currer	nt 2005 Estimated	
		Program	New	
		Base	Program Base	Difference
Option 1			_	
_	Ee	304.36	413.00	108.64
	Ee + Sp	608.51	826.00	217.49
	Ee + Ch	578.71	785.00	206.29
	Ee + Fam	1,005.30	1363.00	357.70
Option 2		·		
_	Ee	329.35	448.00	118.65
	Ee + Sp	658.70	896.00	237.30
	Ee + Ch	625.76	851.00	189.24
	Ee + Fam	1,088.42	1478.00	389.58
Option 3		•		
_	Ee	351.30	477.00	125.70
	Ee + Sp	701.04	954.00	252.96
	$\text{Ee} + \hat{\text{Ch}}$	666.54	906.00	239.46
	Ee + Fam	1,158.98	1574.00	415.02

- Once accrued sick pay has been exhausted retired employees 1 will have the option to move to an "access only" medical 2 plan where they will be responsible for paying 100% of the 3 medical premium until they reach age 65. The medical 4 premium for this "access only" plan will be different than 5 the medical premiums for those using accrued sick pay to 6 purchase the benefit and will be based on plan experience for 7 the "access only" group. 8
- 9 2) In lieu of #1 above, employees may receive a one-time cash payment in the amount equal to \$9.20 times the number of accrued sick leave hours in their sick bank up to a maximum of 12 1200 hours.

1415

16 17

18

19

2021

- Choosing to receive this one-time payment means that the employee and their dependents will not be able to participate in the pre or post-65 health care programs, including the "access only" plan noted above.
- 3) At age 65 retired employees and their dependents will not be eligible to participate in or have access to any post-65 medical plan through US Airways.
- 22 4) Employees and their dependents will not be eligible for dental coverage when they retire effective 3/1/05.

Post-65 US Airways Employees who retire after 3/1/05 1 2 3 1) From 3/1/05 through 12/31/05 retired employees will have the opportunity to remain enrolled in the AdvancePCS pharmacy 4 plan 5 6 The monthly contributions charged for this coverage are 7 based on a Defined Dollar Benefit (DDB) Cap of \$950 per 8 year, per individual and are as follows; 9 10 Premium Equivalent **Employee Contribution** 11 12 Ee \$127.50 \$48.33 Ee + Sp\$255.00 \$96.66 13 14 The DDB Cap is only used for the purpose of setting 15 contribution rates annually and is not a limit on actual benefits 16 17 paid in a year. Contributions will vary from the above if any covered 18 19 dependant are not covered by Medicare After 12/31/05 retired employees will be eligible for the new 20 Medicare prescription drug benefit and will be responsible 21 22 for the full cost of such coverage.

Letter of Understanding 1 2 3 RE: Fleet Bidding 4 5 May 9, 2005 6 7 Randy Canale President and Directing General Chairman 8 District 141 - I.A.M.A.W. 9 10 Dear Randy, 11 12 13 Pursuant to our most recent discussions, the Company is willing to 14 change past interpretation of Article 9.3.C, regarding bidding freeze 15 while on furlough as follows: 16 Fleet Service employees who have currently received furlough notice 17 awards, or going forward who receive furlough notice awards, but 18 19 who remain active prior to their designated furlough date, will not be prohibited from filing system transfer requests while on active status 20 21 to stations which were listed as available on their furlough notice. Such employees may submit bids for system transfers to any 22 location, including locations offered during the displacement process 23 which the employee did not list on their displacement bid. 24 25 26 This change in interpretation regarding the bidding freeze is 27 applicable only while the employee is in an active status prior to furlough. Effective with the employee's furlough date, these transfer 28 requests will not be considered for locations offered during the 29 displacement process which the employee did not list on their 30 displacement bid and such employee will be prohibited from 31 submitting system transfers to these locations for a period of one (1)

year from the effective date of their furlough.

32

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Sincerely, /s/Ron Harbinson Director Labor Relations-Ground USAirways Inc. Accepted and agreed: /s/Randy Canale President and Directing General Chairman District 141 – I.A.M.A.W.

1	Letter of Agreement #08-01
2	Re: Seniority for furloughed fleet service employees
4	
5	July 14, 2008
6 7	William Chandlee
8	Assistant General Chairman
9	IAMAW- District 141
10	MANAY DIBUICE I II
11	Dear Mr. Chandlee:
12	Dom Ivii. Characte.
13	The following will confirm our agreement regarding the application
[4	of Article 7, paragraph H for classification seniority for furloughed
15	fleet service employees who transfer/accept positions outside of fleet
16	service classifications other than shift manager.
17	
18	The Union's position is that the provisions of Article 7.H. do not
19	apply to fleet service employees furloughed to the street that
20	transfer/accept positions outside of fleet service classifications other
21	than shift manager. Therefore the Union and Company agree that a
22	furloughed fleet service employee that accepts a position outside of
23	fleet service will continue to maintain but not accrue all previous
24	fleet service classification and pay seniority for the duration of their
25	recall. Should their recall rights expire or they refuse recall, they
26	forfeit all previous feet service classification and pay seniority.
27	
28	Article 7.G. will continue to apply to furloughed fleet service
29	employees that accept shift manager positions. Such employees will
30	continue to maintain but not accrue all previous fleet service
31	classification and pay seniority.
32	
33	Sincerely,
34	
35	/s/Ron Harbinson
36	Managing Director- Labor Relations Ground
37	Accepted and Agreed:
38	
39	/s/William Chandlee
40	Assistant General Chairman
11	IAMAW



U·S AIRWAYS

34 Randy Canale

5 August 29, 2008

President & Directing General Chairman

District 141 – IAMAW

7 8 9

6

12

Letter of Agreement re: Four-Day Work Week Schedules

10 11

Dear Mr. Canale:

12 13

14

15

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This will confirm our agreement to modify the collective bargaining agreement to permit shifts of more than eight-and-one-half (8 ½) hours and a work week of four scheduled work days. Prior to the initial implementation of a four-day work week in a station after Operational Employee Integration (OEI), the Company must have mutual agreement from the Union. Once the Company has agreement from the Union to permit four-day work week schedules in a station the following applies:

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35 36 1. Notwithstanding Article 5.A, the Company will, at its sole discretion, determine which lines of work in the station may have a four-day work week schedule and the time frame for implementation of any four-day work week schedule. The Company may utilize a four-day work week schedule in any duty assignment or for certain lines of work within any duty assignment which may be modified as determined by the Company. The Company may, at its sole discretion, discontinue the use of any four-day work week schedule line(s) of work. Should the Company decide to discontinue the use of all four-day work week schedules in a station, the Company will provide the Union a minimum of thirty (30) days notice. Where utilized, a 4-day work week will consist of four (4) scheduled work days and three (3) consecutive scheduled days off, except for those employees whose scheduled days off are Saturday, Sunday and Monday, or Sunday, Monday and Tuesday.

- 2. Notwithstanding Article 5.B, at the Company's discretion, open-time agent may be scheduled for four (4) scheduled work days and three (3) consecutive scheduled days off.
 - 3. Notwithstanding Article 5.E, shifts for a full-time employee who work week consists of four (4) scheduled work days and three (3) consecutive scheduled days off shall consist of tenand-one-half (10-1/2) hours, including a one-half (1/2) hour unpaid meal period.
 - 4. Notwithstanding Article 5.F, shifts for part-time employees whose work week consists of four (4) scheduled work days and three (3) consecutive scheduled days off shall consist of a minimum of three (3) and a maximum of six-and-one-half (6-1/2) hours per day.
 - 5. Notwithstanding Article 5.G, shifts for part-time employees whose work week consists of four (4) scheduled work days and three (3) consecutive scheduled days off shall consist of a minimum of two (2) and a maximum of six-and-one-half (6-1/2) hours per day.
 - 6. Article 5.H is modified to: Employees will be granted one twelve (12) minute break period during the first half of their work shift and one twelve (12) minute break during the second half of their work shift.
 - 7. Article 5.I is modified to: Employees will be allowed an unpaid meal period not to exceed thirty (30) minutes.
 - 8. Article 5.I.1 is modified to: The Company will make every effort to schedule meal periods for full-time employees within one hundred twenty (120) minutes before or after the midpoint of their scheduled shift.
 - 9. Article 6.P.1 will continue to apply in that employees must satisfy an 8-hour daily overtime qualifier in order to receive time-and-one-half (1-1/2) rates for hours worked at company request on a scheduled workday. With respect to flexible scheduling, employees are paid straight time rates for regularly scheduled hours worked and shift swap hours worked, regardless the length of the shift.

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- 10. Notwithstanding Article 12.G, employees working a 4-day workweek will receive a maximum of eight (8) paid working days off within a fourteen (14) calendar day period in a calendar year for reservist training that will not count against the employee's vacation.
- 11. Notwithstanding Article 13.A, full-time employees earn up to a maximum of 72 sick leave hours per year and part-time employees earn up to a maximum of 9 sick leave days per year. There will be a maximum accrual cap of 1,400 hours for full-time employees, and 175 days for part-time employees.
- 12. Article 13.A.1 is modified to: Eligible full-time employees accrue 8 hours of sick leave for each accrual month, whether working a 5-day or a 4-day work week and regardless of the shift length.

Example 12-1: Full-time employee working 4-day workweek. Balance/used is in hours.

	Beginning			Ending
Month	Balance	Accrued	Used	Balance
January	0	8	0	8
February	8 .	0	0	8
March	8	8	10	6
April	6	8	0	14
May	14	8	0	22
June	22	0	0	22
July	22	8	20	10
August	10	8	0	18
September	18	8	0	26
October	26	0	10	16
November	16	. 8	0	24
December	24	8	0	32
TOTALS		72	40	

Example 12-2: Full-time employee working 5-day workweek. Balance/used is in hours.

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	Beginning			Ending
Month	Balance	Accrued	Used	Balance
January	0	8	0	8
February	8	0	0	8
March	8	8	8	8
April	8	8	0	16
May	16	8	0	24
June	24	0	0	24
July	24	8	16	16
August	16	8	0	24
September	24	8	0	32
October	32	0	8	24
November	24	8	0	32
December	32	8	0	40
TOTALS		72	32	

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13. Article 13.A.2 is modified to: Eligible part-time employees accrue 1 day of sick leave for each accrual month, whether working a 5-day or a 4-day work week and regardless of the shift length.

Example 13-1: Part-time employee working 4-day workweek (max 6.5 hour shifts). Balance/used is in days.

Month	Beginning Balance	Accrued	Days Used	Ending Balance
January	0	1	0	1
February	1	0	0	1
March	1	1	1	1
April	1	1	0	2
May	2	1	0	3
June	3	0	0	3
July	3	1	2	2
August	2	1	0	3
September	3	1	0	4
October	4	0	1	3
November	3	1	0	4
December	4	1	0	5
TOTALS		9	4	

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Month	Beginning Balance	Accrued	Days Used	Ending Balance
January	0	1	0	1
February	1	0	0	1
March	1	1	1	1
April	1	1	0	2
May	2	1	0	3
June	3	0	0	3
July	3	1	2	2
August	2	1	0	3
September	3	- 1	0	4
October	4	0	1	3
November	3	1	0	4
December	4	1	0	5
TOTALS		9	4	

14. Article 13.H is modified to: Full-time employees transferring to part-time, or displaced to part-time, will have their full-time sick leave converted to part-time by dividing the number of full-time sick leave hours by four (4) on the effective date of the transfer. The result is the number of days in the employee's part-time sick leave bank. If the result exceeds 175 days, the employee will maintain the higher amount and will not accrue sick leave days until such time that the employee's available sick leave bank is reduced below the 175-day maximum cap.

15. Article 13.I is modified to: Part-time employees transferring to full-time, or recalled to full-time, will have their sick leave converted to full-time by multiplying the number of part-time sick days by four (4) hours on the effective date of the transfer. The result is the number of hours in the employee's full-time sick leave bank.

16. Notwithstanding Article 14.E, if a holiday falls within a full-time employee's vacation period, he will receive 8 hours of extra pay at straight-time rates in lieu of the holiday, whether working a 5-day or a 4-day work week and regardless of the shift length.

- 17. Notwithstanding Article 14.F.1, holiday pay for full-time employees will be equal to 8 hours, or converted to 8 hours of compensatory time, whether working a 5-day or a 4-day work week and regardless of the shift length.
- 18. Notwithstanding Article 15.A, during the first calendar year of service, full-time employees earn eight (8) hours of vacation and part-time employees earn one (1) day of vacation for each full calendar month of employment, up to maximum of 80 hours for full-time and 10 days for part-time (no vacation earned in June or October).
- 19. Article 15.B is modified to: Following the employee's first calendar year of service, the amount of vacation earned increases as the employee begins the years of service as designated in 15.B.1 and 15.B.2 below.
- 20. Article 15.B.1 is added: Effective January 1,2009, eligible full-time employees will accrue vacation based on the chart below, whether working a 5-day or a 4-day work week and regardless of the shift length:

FULL-TIME EMPLOYEES					
When Employees Begin Monthly Accrual Maximum Yearly					
Their		Accrual			
1 st year of service	8 hours	80 hours			
5 th year of service	12 hours	120 hours			
14 th year of service	16 hours	160 hours			

21. Article 15.B.2 is added: Effective January 1, 2009, eligible part-time employees scheduled to work a 5-day work week for the majority of weeks in the vacation accrual month, will accrue vacation as outlined below for 5-day work weeks. Eligible part-time employees scheduled to work a 4-day work week for the majority of weeks in the vacation accrual month, will accrue vacation as outlined below for 4-day work weeks. Should the part-time employee work an equal number of 4-day and 5-day work weeks in the accrual month, the employee will accrue according to the 5-day work week chart below. For the purposes of this provision, work weeks shall be considered within the month based on the first day of the work week (Monday). For example, a work week beginning on Monday,

April 28, would be considered an April work week to determine the accrual rate.

PART-TIME EMPLOYEES WORKING 5-DAY WORK WEEKS						
When Employees Begin Monthly Accrual Maximum Yearly						
Their		Accrual				
1 st year of service	1 day	10 days				
5 th year of service	1.5 days	15 days				
14 th year of service	2.0 days	20 days				

PART-TIME EMPLOYEES WORKING 4-DAY WORK WEEKS					
When Employees Monthly Accrual Maximum Yearl					
Begin Their		Accrual			
1 st year of service	0.8 days	8 days			
5 th year of service	1.2 days	12 days			
14 th year of service	1.6 days	16 days			

Example 21-1: Part-time employee with 2 years seniority, working 4-day workweek (5.0 hour shifts). Vacation weeks awarded in April and October (1 each). Balance is in days.

	Beginning		Days Used	Ending
Month	Balance	Accrued	(weeks	Balance
		:	used)	
January	0	0.8	0	0.8
February	0.8	0.8	0	1.6
March	1.6	0.8	0	2.4
April	2.4	0.8	4 (1 week)	-0.8
May	-0.8	0.8	0	0
June	0	0	0	0
July	0	0.8	0	0.8
August	0.8	0.8	0	1.6
September	1.6	0.8	0	2.4
October	2.4	0	4 (1 week)	-1.6
November	-1.6	0.8	0	-0.8
December	-0.8	0.8	0	0
TOTALS		8	8 (2 weeks)	

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Example 21-2: Part-time employee with 2 years seniority, working 5-day workweek (5.0 hour shifts). Vacation weeks awarded in April and October (1 each). Balance is in days.

Month	Beginning Balance	Accrued	Days Used (weeks	Ending Balance
Monui	Balance	Accided	used)	Datance
January	0	1	0	1
February	1	1	0	2
March	2	1	0	3
April	3	1	5 (1 week)	-1
May	-1	1	0	0
June	0	0	0	0
July	0	1	0	1
August	1	1	0	2
September	2	1	0	3
October	3	0	5 (1 week)	-2
November	-2	1	0	-1
December	-1	1	0	0
TOTALS		10	10 (2 weeks)	

Example 21-3: Part-time employee with 2 years seniority, working varied schedule. Months noted with a (4) indicate months employee worked a 4-day workweek; months noted with a (5) indicate months employee worked a 5-day workweek. All schedules are 5-hour shifts. Vacation weeks awarded in April and October (1 each). Balance is in days.

Month	Beginning Balance	Accrued	Days Used (weeks used)	Ending Balance	
January (4)	0	0.8	0	0.8	
February (4)	0.8	0.8	0	1.6	
March (5)	1.6	1	0	2.6	
April (5)	2.6	1 1 0	5 (1 week) 0 0	-1.4 -0.4 -0.4	
May (5)					
June (5)	-0.4				
July (5)	-0.4	1	0	0.6	
August (5)	0.6	1	0	1.6	
September (5)	1.6	1	0	2.6	
October (4)	2.6	0	4 (1 week)	-1.4	
November (4)	-1.4	0.8	0	-0.6	
December (4)	-0.6	0.8	0	0.2	

* Employee due 0.2 pay

TOTALS

22. Article 15.D is modified to: Vacation pay is computed at the employee's regular rate of pay. For full-time employees, a vacation day will be equal to the scheduled hours for the day.

9.2*

9 (2 weeks)

- 23. Article 15.G is modified to: Eligible full-time employees may elect to use up to 80 hours, and eligible part-time employees may elect to use up to 10 days, of earned vacation to be taken as Day-At-A-Time (DAT) vacation provided for in paragraph N. Prior to bidding vacation for the following year, employees will be required to designate the number of vacation weeks they will bid and the number of DAT hours/days they will set aside.
- 24. The last sentence of Article 24.F.1 is modified to: Where actual classroom hours, plus hours worked, excluding an unpaid meal period, exceed the full-time employee's regularly scheduled paid hours for the day (8 or 10 hours), employees will be compensated at the applicable rate.

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25. Article 24.G.1 is modified to: Full-time employees traveling to 1 and/or attending training away from the geographic location of 2 their station on a scheduled workday will be compensated for a 3 minimum of their regularly scheduled paid hours for the day (8 4 or 10 hours). If the travel time plus actual classroom time plus 5 any hours worked (excluding an unpaid meal period) exceeds 6 the regularly scheduled paid hours for the day (8 or 10 hours), 7 travel time will be compensated at straight-time rates. 8 9 26. Pursuant to the Transition Agreement, Article 13 (Sick Leave) 10 and Article 15 (Vacation) do not apply to West employees until 11 January 1, 2009, therefore any modifications to those articles 12 contained in this letter of agreement do not apply to West 13 employees until January 1, 2009... 14 15 16 Sincerely, 17 18 19 /s/Ron Harbinson 20 Managing Director Labor Relations-Ground 21 22 23 24 25 Accepted and Agreed: 26 27 /s/Randy Canale 28 President & Directing General Chairman, District 141-IAMAW 29



1					
2	October 6, 2008				
3					
4	William Chandlee				
5	Assistant General Chairman				
6	I.A.M.A.W.				
7					
8	Re: LOA for distribution of Part-time overtime				
9					
10	Dear Mr. Chandlee:				
11					
12	This letter will summarize our agreement regarding				
13	the order overtime is offered in Paragraph 6.F as				
14	outlined below. This agreement will become				
15	effective upon Operational Employee Integration as				
16	defined in the Final Transition Agreement ratified on				
17	May 8, 2008.				
18	No. 1'C. D 1 C.E. to affect mount time a properties of in				
19	Modify Paragraph 6.F to offer part-time overtime in				
20	the following order:				
21	1				
22	1.				
23	Part-time employees in the classification and duty				
24	assignment				
25	Signed up on the availability list (where utilized)				
26	Having the lowest equalization				
27	2.				
28	 Qualified part-time employees in the classification but 				
29	outside the duty assignment				
30	Signed up on the availability list (where utilized)				
31	Having the lowest equalization				
32	3.				
33	 Part-time employees in the duty assignment but outside th 				
34	classification				
35	 Signed up on the availability list (where utilized) 				
36	 Having the lowest equalization 				

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	 Qualified part-time employees outside the classification
	and duty assignment
	 Signed up on the availability list (where utilized)
	 Having the lowest equalization
5	•
	 Full-time employees in the duty assignment
	 Signed up on the availability list (where utilized)
	 Having the lowest equalization
6	
	 Qualified full-time employees outside the duty assignment
	 Signed up on the availability list (where utilized)
	Having the lowest equalization
7	•
	 Employees in the duty assignment
	On a voluntary basis
8	•
	 Qualified employees outside the duty assignment
	On a voluntary basis
9	. Mandatory assignment as described in Paragraph U of this
	article.
	Sincerely,
	/a/Dan Harbingan
	/s/Ron Harbinson Managing Director Labor Relations — Ground
	US Airways, Inc.
	OB All ways, IIIC.
/	Accepted and agreed:
1	
7	s/William Chandlee Date
F	Assistant General Chairman
Ι	.A.M.A.W
C	c: Robert Weston